ETOP 400

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MACHINES Sundt is working on Phase 1 of the Willamette Water Supply Program in Oregon. Scope of work includes a \$400-million water treatment plant.



Uncertainty Looms Over Market

Contractor revenue grows despite rising costs as firms say owner confidence waning in an increasingly cloudy market. By Emell Adolphus and Jonathan Keller



ETHE TOP 400

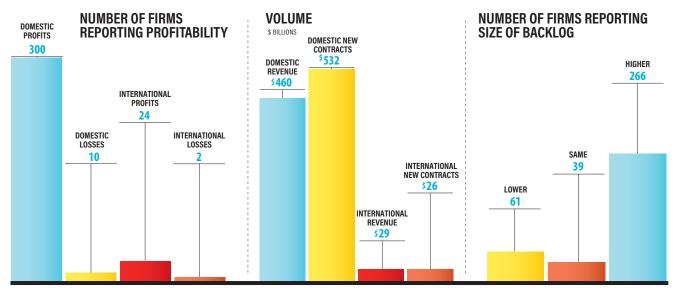
s economic uncertainty swirls around the Capitol Hill debt limit negotiations, some Top 400 contractors are worried about reaching the limit of their ability to keep projects profitable. Through years of pandemic-induced cost volatility and workforce shortages, firms have kept their revenue and backlogs strong by strategies that include value engineering. But can they also value engineer economic confidence?

With the Federal Reserve looking to fight inflation and cool the economy by raising interest rates, economists seem to overwhelmingly agree that an economic slowdown is on the horizon. But ENR Top 400-listed general contractors say there is uncertainty looming over how the construction industry should prepare for when such a slowdown will hit and what business sectors will be most affected.

Construction industry markets are not reacting to economic developments all in the same way, explains John Cannito, president and CEO of the PENTA Building Group, ranked No. 128. "Some market segments are flush with optimism and are looking to capitalize on pent-up consumer demand. Others are more cautious, with concern about a potential recession," he says, explaining that the "two extremes" are driving owners to make decisions based on a false sense of security in experiences that do not transcend all markets.

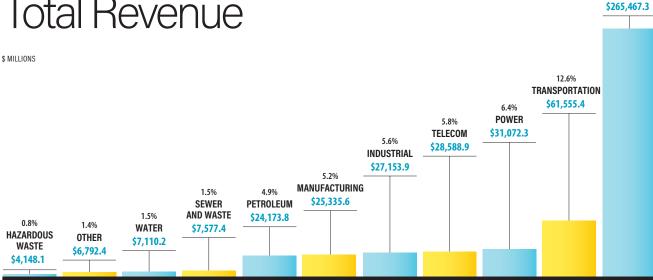
In effect, some owners are "delaying projects that should be going forward in soft markets" and others have "unrealistic budget expectations in strong markets," says Cannito. Managing project expectations, "advising clients responsibly and making sound business plan decisions will be important to succeeding in 2023," he says.

2022-23 at a Glance



54.3% BUILDING

Markets' Share of Total Revenue



ONLY INCLUDES DATA FROM FIRMS ON THE TOP 400 LIST.

Uncertainty Coming to A Head

Managing cost volatility continues to be a top priority for firms, says Rycon Construction Inc. CEO John Sabatos, as owners weigh whether to pause projects or cancel them altogether, "which will in turn cause a slowdown in construction starts," he explains.

"Normal historical cost increases from year to year have been manageable with good value engineering processes," Sabatos says, but "higher increases will not be able to be recovered by simply making designs more efficient." Delays have caused the "necessity to perform work on an overtime basis which has increased the costs and negatively impacted bottom lines," he adds.

Ranked No. 1 for the third consecutive year is Turner Corp., with more than \$16.25 billion in reported revenue. Bechtel is ranked No. 2. Although many Top 400 listed firms have consecutively reported increased revenue and record backlogs since the start of the COVID-19 pandemic, firms sense a change of pace is inevitable as owners grow weary over volatile project costs. While workforce shortages, cost inflation and supply chain delays continue, there is also uncertainty among firms about how resources can further be reconfigured to provide solutions.

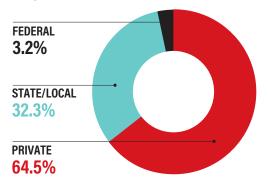
378

Top 400 firms sent in surveys last year.

78.0% of firms report revenue rose between 2021 and 2022.

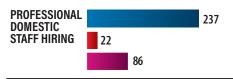
20.7% of all Top 400 revenue belongs to the top 10 firms.

PERCENT SHARE OF TOTAL REVENUE BY OWNER TYPE



Steven H. Sommer, Lendlease executive general manager and president of East Coast construction, says the No. 53 ranked company has seen lead times nearly double for materials. "And we continue to experience significant shifts in pricing," he says.

With business interests in development and construction, the company has a "360-degree view of challenges and the costs and delays they present," he says.

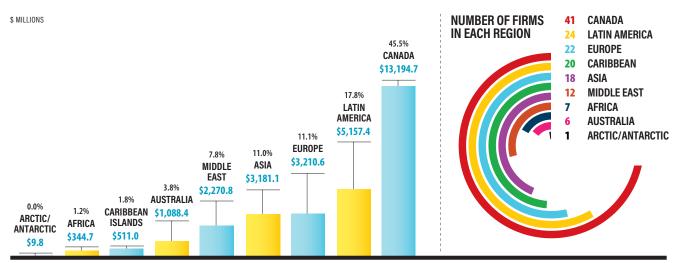








International Market Analysis



*DATA FOR ASIA AND AUSTRALIA HAD BEEN REPORTED TOGETHER IN PREVIOUS YEARS.

The company says it is also better equipped to offer solutions by meeting with owners and design teams early on for key decision-making. According to Sommer, the strategy has helped push owners and the design team "to make decisions quickly so that components and materials can be pre-purchased and secured months ahead of installation."

In addition to supply chain issues impacting the ability of projects to move forward, Sommer says uncertainty over economic conditions are also adding to project risks. He adds, "While we have a robust pipeline of future work in addition to a number of projects underway in various stages, that economic uncertainty will certainly be a major factor in new projects moving forward."

As firms manage cost volatility, managing fatigue among employees and subcontractors has become equally important, says McShane Cos. CEO Molly McShane. "It's been a long two-to-three years working through labor shortages and supply chain issues, and people are getting worn out," she says. "In the past, so much construction was being put in place that some general contractors could be selective about which projects they pursued. With deals [now] being scarcer, the competition among general contractors is stronger."

At XL Construction, CEO Richard Walker echoes McShane's concerns about staying competitive "as certain markets continue to slow down and additional general contractors move into markets that remain stronger," he explains. The firm is back on the list and ranked No. 141 this year after not filing a survey since 2017.

For Farmington, Conn.-based KBE Building Corp., staffing is the company's top challenge, says executive vice president Jim Culkin. The firm is ranked No. 333 this year.

"Finding qualified people right now is something the entire industry is really struggling with," he says. "We are all still dealing with the COVID hangover of supply change issues. The question is, how do you navigate these waters when you're faced with these kinds of shortages?"

Ramin Cherafat, CEO of McCownGordon Construction, anticipates that 2023 will be a "very strong year," tempered by industry challenges coming to a head throughout the year and further putting a strain on resources for firms.

"All economic data points are indicating that maintaining this level of activity may be challenging going forward," says Cherafat.

Opus Design Build LLC President and CEO Tom Becker says that "businesses can deal with good times



and tougher times, but uncertainty is especially challenging because it's difficult to be fully committed to your strategy." He explains, "I don't think we are alone in this. I've talked to many leaders in the industry who are in a similar situation," adding, "It's going to be a very interesting year."

Balancing Bottom Lines

Last year, total Top 400 revenue rose 16.2% from 2021 to \$488.98 billion. Revenue rose only 4% between 2018 and 2021. Part of that growth is attributable to the inclusion of MasTec on this year's Top 400 list. The Coral Gables, Fla.-based firm, which contributed \$11.6 billion to the total, opted to file as a general contractor after their acquisition of IEA, no. 42 on last year's Top 400. But even with MasTec's contribution removed, total revenue would still be up 13.4%, the largest year-over-year increase in revenue since 2006-07.

After speaking with industry partners, Wharton-Smith Construction Group President and CEO Tim Smith says he found that work is moving, but completion schedules are being pushed further out, delaying revenue as a result. "It is improving some, and our backlogs are bigger than ever," says Smith, "but we look forward to being able to build and bill on a regular schedule again."

For Top 400 firms, profit margins have mostly stayed strong, but have not increased in step with gains in gross revenue. 96.7% of reporting firms indicated they made a domestic profit in 2022, virtually identical to last year's survey results. The median profit margin is down slightly, to 3.2% from 3.8% last year.

At STO Building Group, the firm has been focused on efficiently managing resources so that "our clients don't feel the negative staffing effects of the project date sliding out to the right," says executive chairman James Donaghy. "Profitability and cashflow are the lifeblood of every contractor, and this market presents challenges which can disrupt the critical path when resources—for the CM or subcontractors—are not available as planned."

Similarly to Lendlease, Urban Atelier Group Presi-



"It's been a long two-tothree years working through labor shortages and supply chain issues, and people are getting worn out."

Molly McShane, CEO, McShane Cos.



"We are still waiting for the increase in shovel-ready public works projects promised by the IIJA and the 2022 Inflation Reduction Act."

Scott Blaine, President, Goodfellow Bros.

dent and CEO Andy D'Amico says the company has been able to increase certainty by bringing owners and trade partners earlier into the process. It comes down to greater communication, he says. "In these circumstances, it's vital to prioritize effective communication and collaboration with the owner, architect, engineers and subcontractors to keep parties engaged and aligned with the project goals."

In many cases, collaboration can save money, says Steve Ennis, President and CEO of ASRC industrial—especially when "everything is more expensive," he stresses.

"Whether it is fuel, parts, or materials, not only do consumables cost more, but logistically they take longer to get to the job site," says Ennis. When prices are fixed, such conditions make it extremely difficult to know what the right price is when job schedules are moving. He adds, "We are also seeing a lot of clients who want to expand their payment terms. A pay cycle that used to be 60 days going to 90-day or 120-day terms starts to make a huge effect on our bottom line, since we're basically getting into financing for that change in receipt."

New contracts for Top 400 firms total \$557.1 billion, up 30.9% from last year. The median new contract total is also up, rising 20.4%. As with total revenue however, the biggest players have made the biggest gains. The top 10 firms account for \$140.3 billion of that backlog, about a quarter of the total. Last year the top 10 collectively reported \$80.2 billion in new contracts, or a little under 19% of the total.

Backlogs are strong for some, but higher interest rates are still spooking private developers, adding to industry instability, says Scott Blaine, president of Goodfellow Bros. With a potential pause on private work due to the economy, Blaine wonders when projects funded by federal infrastructure spending will kick into high gear.

"We are still waiting for the increase in shovel-ready public works projects promised by the Infrastructure Investment and Jobs Act and the Inflation Reduction Act," says Blaine. "This would certainly help create jobs



The Top 400 Dialogue

Where has your firm seen the most success in recruiting and retaining qualified skilled labor?



TURNER BURTON, PRESIDENT **HOAR CONSTRUCTION**

Birmingham, Ala.

The most impactful programs we have seen are focused on recruiting high school students and graduates. Our continued focus on training and developing our employees has helped recruit new talent into the industry and retain talent.



#70 on the Top 400 List

GLENNEL BARLOW, CHIEF HR OFFICER MANHATTAN CONSTRUCTION GROUP

Tulsa, Okla.

Building and maintaining relationships with regional colleges and trade schools have been instrumental in finding skilled labor. As we continue to look for labor sources, we have also re-evaluated and increased our benefit offerings.



Outside of revenue numbers, what would you consider to be your firm's biggest successes over the last year?



TOM LAIRD, CEO **GILBANE BUILDING CO.**

Providence, R.I.

We have made a commitment to connect our project work in support of our comprehensive ESG strategy. We are tracking and measuring our progress, and we see an opportunity to deliver value to clients with their own sustainability and social impact goals.



#278 on the Top 400 List

CAITLIN RUSSELL, PRESIDENT RUSSELL GROUP INC.

Davenport, Iowa

Russell remains focused on continuing to leverage industry technology for the benefit of our clients and the efficiency of our teams.

The Top 20 Contractors by Sector

1 TRANSPORTATION			
RA 2023	NK 2022	Top 20 Revenue: \$34.5 Billion Top 20 Market Share: 56.0%	REVENUE IN \$ MIL.
1	1	KIEWIT CORP.	3,614.3
2	2	THE WALSH GROUP	3,206.5
3	5	DRAGADOS	2,952.9
4	3	TUTOR PERINI CORP.	2,376.8
5	6	GRANITE CONSTRUCTION INC.	2,190.0
6	4	SKANSKA USA	2,184.2
7	10	HENSEL PHELPS	2,126.3
8	7	FERROVIAL CONSTRUCTION US HOLDINGS	2,043.7
9	11	FLATIRON CONSTRUCTION	1,757.8
10	8	BECHTEL	1,410.0
11	20	CONSTRUCTION PARTNERS	1,301.0
12	13	CLARK GROUP	1,210.5
13	14	OHLA USA INC.	1,103.4
14	15	ALLAN MYERS	1,086.7
15	17	VINCI CONSTRUCTION USA	1,063.6
16	12	FLUOR	1,027.7
17	19	HERZOG	962.6
18	18	LANE INDUSTRIES INC.	958.7
19	**	MASTEC INC.	940.7
20	**	THE KOKOSING GROUP OF COS.	936.8

2		POWER	
RA 2023	NK 2022	Top 20 Revenue: \$26.7 Billion Top 20 Market Share: 86.0%	REVENUE IN \$ MIL.
1	**	MASTEC INC.	5,581.8
2	1	BECHTEL	3,013.0
3	2	KIEWIT CORP.	2,184.5
4	10	BURNS & MCDONNELL	2,045.2
5	6	BLACK & VEATCH	1,884.7
6	3	MORTENSON	1,588.6
7	11	MOSS	1,354.3
8	8	MICHELS CORP.	1,179.2
9	7	DAY & ZIMMERMANN	1,174.2
10	9	MCCARTHY HOLDINGS INC.	1,124.3
11	**	BLUE RIDGE POWER	1,094.0
12	12	PCL CONSTRUCTION ENTERPRISES	906.2
13	13	JINGOLI - DCO	664.0
14	15	UNITED ENGINEERS & CONSTRUCTORS INC.	637.8
15	14	ELECTRICAL CONSULTANTS INC.	488.2
16	17	FERREIRA CONSTRUCTION CO. INC.	458.2
17	20	ALLIED POWER	438.8
18	**	NEXAMP	422.0
19	18	WOOD PLC	236.1
20	**	ZACHRY GROUP	231.8

3		INDUSTRIAL	
RA 2023	NK 2022	Top 20 Revenue: \$17.9 Billion Top 20 Market Share: 66.0%	REVENUE IN \$ MIL.
1	1	BECHTEL	3,339.0
2	3	DPR CONSTRUCTION	1,794.4
3	4	GRAY CONSTRUCTION	1,372.3
4	6	CRB	1,044.1
5	8	IPS-INTEGRATED PROJECT SERVICES LLC	908.2
6	5	HASKELL	892.2
7	2	FLUOR	867.9
8	10	GILBANE BUILDING CO.	867.7
9	15	DENNIS GROUP	836.5
10	**	MIRON CONSTRUCTION CO. INC.	690.5
11	7	ALBERICI-FLINTCO	671.7
12	**	WILLMENG CONSTRUCTION	580.0
13	9	THE TURNER CORP.	553.4
14	18	STO BUILDING GROUP	552.0
15	17	CLAYCO	549.0
16	12	BURNS & MCDONNELL	530.9
17	13	THE WHITING-TURNER CONTRACTING CO.	498.1
18	11	STELLAR	479.0
19	20	BILFINGER NORTH AMERICA INC.	464.6
20	**	F.A. WILHELM CONSTRUCTION	432.0

LISTS MAY INCLUDE FIRMS WHO DO NOT APPEAR ON THE TOP 400.

and stability within the AEC industry."

In Barton Malow's view, the availability of projects isn't what ultimately affects bottom lines. "The projects are still all out there regardless of various economic indicators," says Chuck Binkowski, COO and executive vice president. "The biggest impact to our bottom line comes back to labor availability."

He adds, "There hasn't been the natural progression in talent replacement that we see in other industries. The veterans have left or are leaving and there isn't enough coming in to replace them."

Alternative Scheduling Paths

For some Top 400 firms, limited labor resources have encouraged them to seek leaner scheduling methods that can accommodate smaller teams, facilitate collaboration and streamline work plans.

ANDRES Construction Services uses digital pull planning to complement the critical path method, says vice president of operations Stephen Miller.

"Our teams will pull plan to validate project milestones and complete weekly work plans that measure the complete/incomplete work from the previous work period, confirm the activities for the upcoming work period and plan the work in the following three-to -six week look-ahead period," he explains. Through digital pull-planning tools, the team is then able to "quickly sort and summarize information for any work day or work area or trade." The result is "clarity and consensus in the plan of what must be achieved each day to realize the project schedule," says Miller.

With the collaborative-focused last planner method, Hoar Construction President Turner Burton says the scheduling system improves accuracy and efficiency.

"Part of our mission as a general contractor is to eliminate waste of all types—time, money, materials in the construction industry—so using lean construction processes is essential to accomplishing those goals," he says.

Similarly, Primus Builders uses the critical path method as a starting point for the last planner method, says COO Erik Gunderson. The firm is ranked No. 340.

"It starts with a high-level master milestone CPM schedule that identifies major milestones and the general sequence of how the project will be executed," explains Gunderson, which includes checklists on items such as relevant submittals, procurement, deliv-

The Top 20 Contractors by Sector

4		PETROLEUM	
RA 2023	NK 2022	Top 20 Revenue: \$22.9 Billion Top 20 Market Share: 94.7%	REVENUE IN \$ MIL.
1	1	KIEWIT CORP.	3,425.6
2	2	FLUOR	3,255.8
3	5	ZACHRY GROUP	3,156.2
4	3	TURNER INDUSTRIES GROUP LLC	2,345.4
5	4	BECHTEL	2,267.0
6	6	MICHELS CORP.	1,641.9
7	**	MASTEC INC.	1,510.9
8	7	S&B ENGINEERS AND CONSTRUCTORS	1,122.5
9	11	BURNS & MCDONNELL	739.6
10	10	MATRIX SERVICE CO.	555.0
11	**	SAULSBURY	545.0
12	12	WOOD PLC	381.3
13	9	APTIM	349.6
14	14	CAJUN INDUSTRIES HOLDINGS LLC	298.8
15	15	AUSTIN INDUSTRIES	270.1
16	13	PCL CONSTRUCTION ENTERPRISES	269.1
17	**	BARNARD CONSTRUCTION CO. INC.	219.4
18	**	KIELY FAMILY OF COS.	203.1
19	**	ENTACT	182.3
20	16	THE CIANBRO COS.	157.0

5		TELECOMMUNICATIONS	
RA 2023	NK 2022	Top 20 Revenue: \$25.9 Billion Top 20 Market Share: 90.5%	REVENUE IN \$ MIL.
1	2	THE TURNER CORP.	3,641.5
2	1	HOLDER CONSTRUCTION	3,453.0
3	4	HITT CONTRACTING INC.	3,286.1
4	3	DPR CONSTRUCTION	2,727.6
5	**	MASTEC INC.	2,665.5
6	5	FORTIS CONSTRUCTION INC.	1,542.9
7	6	MORTENSON	1,241.0
8	10	JE DUNN CONSTRUCTION GROUP	841.9
9	7	THE WHITING-TURNER CONTRACTING CO.	782.3
10	8	CLAYCO	759.0
11	11	CLUNE CONSTRUCTION	703.0
12	9	STO BUILDING GROUP	632.0
13	12	BLACK & VEATCH	553.3
14	13	BRASFIELD & GORRIE LLC	533.4
15	14	WALBRIDGE	516.2
16	15	THE WEITZ CO. & AFFILIATES	470.2
17	**	SKANSKA USA	421.1
18	18	GRAY CONSTRUCTION	375.7
19	**	MCCARTHY HOLDINGS INC.	368.9
20	20	HENSEL PHELPS	359.6

6		HAZARDOUS WASTE	
RA 2023	NK 2022	Top 20 Revenue: \$4.2 Billion Top 20 Market Share: 102.0%	REVENUE IN \$ MIL.
1	2	BECHTEL	1,571.0
2	1	FLUOR	908.9
3	4	APTIM	309.0
4	3	SEVENSON ENVIRONMENTAL	273.8
5	**	ENTACT	270.5
6	6	ASRC INDUSTRIAL	184.9
7	5	J.F. BRENNAN CO. INC.	140.0
8	**	NEW SOUTH CONSTRUCTION CO.	117.0
9	13	JINGOLI - DCO	64.1
10	**	DENHAM-BLYTHE CO.	63.0
11	11	ENG'G/REMEDIATION RESOURCE GROUP	48.1
12	7	RAMBOLL	45.3
13	**	WORLEY	38.2
14	8	ECC	36.5
15	**	AHTNA NETIFYE LLC	35.9
16	16	BURNS & MCDONNELL	34.6
17	14	TURNER INDUSTRIES GROUP LLC	34.3
18	18	HALEY & ALDRICH INC.	31.0
19	10	GOODFELLOW BROS.	14.3
20	9	WILLIAMS INDUSTRIAL SERVICES GROUP	12.1

LISTS MAY INCLUDE FIRMS WHO DO NOT APPEAR ON THE TOP 400 AND CAN PUSH SECTOR MARKET SHARE PERCENTAGE OVER 100%

ery, and installation dates. "Each trade is accountable to the team for their contributions. Meetings with all trade partners take place weekly to update the schedule according to current conditions and to keep the team on track," he says.

At DPR Construction, CEO and leadership team member George Pfeffer says the critical path method continues to be the team go-to method for long-term scheduling. "However, as we shift to more medium-and short-term schedules, we regularly employ other methodologies such as last planner and Takt, which better support our detailed project planning needs," he



"All scheduling methods are only as good as the data you are putting into them."

George Pfeffer, CEO, DPR Construction

says. "All scheduling methods are only as good as the data you are putting into them, so we've been putting a lot of focus on data-driven planning," which can better leverages quantities, planned/actual production rates and crew sizes to ensure that sequences are planned for what is achievable in the field, he explains.

For Swinerton, the traditional critical path method schedule is the "beating heart of every Swinerton project," says CEO Eric Foster. "We leverage business intelligence tools to employ alternative scheduling technologies in order to support various consumers with simplified role-based data," Foster explains. "Business intelligence reporting is essential to ensure all stakeholders receive targeted and actionable data applicable to their specific roles and responsibilities."

Complementing its business intelligence reporting, Poettker Construction has taken to utilizing drones to track job progress and percentage completes, says CEO Keith C. Poettker. "Ultimately we tie that information back to our CPM monthly updates," he says.

Poettker shares that the firm is also excited to see how newer technology such as artificial intelligence will impact scheduling and productivity in the construction industry.

livering the \$398-million Western Hills Viaduct replacement project in Ohio.

Sector in Focus | By Debra K. Rubin and Johanna Knapschaefer

First Two US Offshore Wind Projects Ramp Up Construction

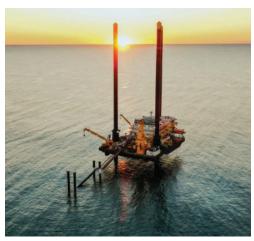
This year is shaping up as key for construction of the U.S.' first two utility-scale offshore wind energy projects. The 800-MW, estimated \$3-billion Vineyard Wind project off Massachusetts and the 123-MW, estimated \$637-million South Fork project off New York could begin to generate power this year, their developers say.

Avangrid Renewables, a unit of Spain's Iberdrola, and Copenhagen Infrastructure Partners are building Vineyard Wind 15 miles off Martha's Vineyard. It is set to have 62 GE Haliade-X turbines. each 13 MW and spaced 1 nautical mile apart. The project is the first of this scale to gain federal approvals, despite about 18 months of delay by the Trump administration. Massachusetts has a goal to purchase 5.6 GW of offshore wind by 2027 that it says could power 400,000 homes.

The U.S. arm of Italy-based contractor Prysmian Group has installed four of six sections of two export cables that will link its power to the New England grid at a former power plant site in Barnstable on Cape Cod, a project spokesman says. A connecting substation is about three-quarters complete. "We're also doing some preparation for [turbine] foundations, which should go in coming weeks with late summer installation," he says. "Array cable installation will begin at the end of summer."

Vineyard Wind CEO Klaus Moeller said at a May 15 briefing that crews would install 10 turbines per month, predicting some power production by year end and buildout finished by summer 2024. The project signed a lease with the state to be first tenant of the New Bedford Marine Commerce Terminal for a project staging site. With new cost issues now weighing on the future of two other state offshore wind projects, he told media in January that "I hope the effect of actually having turbines out there makes everyone have a little bit more confidence."





WIND, WATER Vineyard Wind technology will protect marine life (top), while South Fork has new jack-up vessel.

In doing foundation installation, the project will use double-bubble curtain acoustic mitigation technology to protect marine life in a \$5-million pilot with ThayerMahan, a Groton, Conn., maritime surveillance firm. Richard Hine, its COO, says the company is the U.S. partner of Germany-based Hydrotechnik-Leubeck, which developed the technology and has used it for nearly two decades in Europe and elsewhere. Vineyard Wind's Industry Accelerator Fund, run by the Massachusetts Clean Energy Center, is funding the pilot.

In its first annual report to state officials, Vineyard Wind says it has met a key component of its July 2021 project labor agreement signed with regional unions, in the number of union employees hired last year.

South Fork, a 50-50 joint venture of utility Eversource Energy and Denmark-based Ørsted, and approved by the U.S. Interior Dept. in 2021, is being built about 30 miles off Montauk, N.Y. It completed onshore export cable system installation in East Hampton this month, developers said.

Haugland Group, Melville, N.Y., led installation of the duct bank system, a new onshore substation and interconnection of transmission lines, and LS Cable installed onshore cables. Challenges included work in the busy Long Island Rail Road right-of-way, in "a sensitive neighborhood" and a ban on summer work in roadway areas, according to Haugland vice president Katherine Zimmerman. "This is a generational change in the transmission marketplace," she said. "It is truly a rising tide where all boats can be lifted, and we are excited to be a first mover in the offshore wind space."

Meanwhile, the Jill, a 180-ft by 130-ft jack-up vessel that was manufactured and supplied by oil and gas sector firms is being deployed for directional drilling and conduit construction along the coastline. The South Fork project also will feature the first American-made offshore wind energy substation, now

being completed by Kiewit Corp. (No. 4) at its 555-acre Texas offshore oil and gas fabrication site.

The 1,500-ton, 60-ft-tall structure "will depart from ... Texas in the coming days and transit up the East Coast to the offshore project site," a South Fork spokeswoman told ENR on May 19. Offshore turbine foundation construction is expected to get underway in early summer. "The project remains on track to be in operation by the end of this year," she added. •

"While I don't think the AEC industry will ever lose the human touch of doing business, I do think AI will streamline processes, tasks and communication efforts in the future," he says.

Digging Into Data & Technology

Clancy & Theys utilizes technology to make datadriven decisions, explains president Baker Glasgow. "We are constantly evaluating our technology stack inclusive of hardware and software," he says. "We have come to the conclusion that there is no software that solves all of our issues; it's always going to be a suite of softwares." However, the company is adamant that any technology adopted does not work in a vacuum.

"We do not believe in duplication or double entry, so how one software interacts with another is absolutely paramount to understand when procuring and implementing software," says Glasgow. Ranked No. 131,

Clancy & Theys is in the process of procuring HR software that incorporates learning management and recruiting systems. Glasgow shares that the company is also going all-in on cloud-based project management software.

At McGough, the company is continuing to explore "better, more efficient ways to improve scheduling through analytics and monitoring tools," says EVP of regional operations Nate Wood. "We've implemented several programs including Deltek Acumen Fuse as well as 4D scheduling programs that improve planning and coordination on very large, complicated projects."

For Boldt, one of the firm's "biggest challenges" has been managing their personnel resources related to project staffing. "Knowing which personnel are available and when, so we can put the right people in the right place, at the right time," is critical, says Rob Branyan, vice president of labor relations. He shares that over the past year, the company has incorporated a third-party workforce visibility platform into project planning and operations.

"This lets us track and forecast project needs and integrates into a lot of our existing platforms, so we can create long-term workforce strategies," says Branyan. "Overall, this helps us keep our workforce engaged and our clients satisfied."

In 2021, ANDRES added a full-time data analyst to its team to focus on data collection, analysis, and

Natural Gas | By Jonathan Keller



Zachry Group (No. 33), along with its partners, Chiyoda International Corp. and McDermott International Inc., are providing engineering, procurement, construction and commissioning for the Golden Pass LNG project in Sabine Pass, Texas. It will add liquefaction and export capabilities to an existing import facility. When completed, the facility's three liquefaction process trains are expected to produce 16 million tons of liquefied natural gas (LNG) per year. The project will also upgrade an existing pipeline, including installation of three miles of 24-in. pipeline to facilitate bi-directional flow capability.



The Top 400 Dialogue

How has the way you work with owners to evaluate their needs evolved over the past few years?



RICH JACOBSON, COO, EVP KRAUS-ANDERSON Minneapolis, Minn.

We are asking more questions about how they want the building to function when we are done, such as heating, cooling, energy management and working hours. Then we work with our building science team and MEP professionals to match their needs.



#302 on the Top 400 List

DAVID WISE, PRESIDENT HARPER GENERAL CONTRACTORS

Greenville, S.C.

The work is more difficult and challenging with the supply chain issues. As a result, we have shifted our team's focus to work proactively with our owners. We collaborate early in preconstruction to identify where we can find value.



What approaches have you taken to further diversity, equity and inclusion at your firm?



JOHNNY SIGERS, DIRECTOR OF SUPPLIER **DIVERSITY AND DEVELOPMENT** SAMET CORP.

Our partnership with minority-owned subcontractors is not just important, it's critical to ensuring our construction projects are successful. Over the past 16 years, we've awarded an estimated \$350 million in work to MWBEs in a single region.



#79 on the Top 400 List

MOLLY MCSHANE, CEO THE MCSHANE CO Rosemont, III.

A true commitment to DEI starts at the top, but can't stop there. In addition to a full commitment and focus from our executive team, we enjoy grassroots leadership and support. Those team members who are passionate about DEI lead our efforts.

The Top 100 Contractors by New Contracts

RANK 2023		NEW CONTRACTS IN \$ MIL.
1	BECHTEL	20,922.00
2	FLUOR	18,657.58
3	STO BUILDING GROUP	16,868.00
4	THE TURNER CORP.	16,377.00
5	HENSEL PHELPS	15,652.00
6	KIEWIT CORP.	13,928.16
7	MASTEC INC.	13,000.00
8	THE WHITING-TURNER CONTRACTING CO.	13,000.00
9	DPR CONSTRUCTION	12,861.50
10	GILBANE BUILDING CO.	12,813.06
11	MCCARTHY HOLDINGS INC.	8,896.66
12	JE DUNN CONSTRUCTION GROUP	8,726.40
13	SKANSKA USA	7,624.80
14	SUFFOLK CONSTRUCTION CO. INC.	7,598.40
15	SWINERTON	7,370.60
16	CLARK GROUP	7,038.00
17	MORTENSON	6,769.96
18	BARTON MALOW HOLDINGS LLC	6,623.55
19	HITT CONTRACTING INC.	6,606.17
20	ARCO CONSTRUCTION COS.	6,533.69
21	PCL CONSTRUCTION ENTERPRISES	6,512.65
22	WALBRIDGE	6,297.39
23	AECOM	6,255.57
24	BRASFIELD & GORRIE LLC	6,137.93
25	THE YATES COS. INC.	5,604.90
26	CLAYCO	5,600.00
27	BALFOUR BEATTY US	5,552.70
28	THE WALSH GROUP	5,000.10
29	HOLDER CONSTRUCTION	4,062.00
30	MICHELS CORP.	4,051.00
31	RYAN COS. US INC.	3,893.00
32	ALBERICI-FLINTCO	3,876.48
33	TUTOR PERINI CORP.	3,484.20
34	DRAGADOS	3,304.51
35	MOSS	3,193.70

RANK 2023		NEW CONTRACTS IN \$ MIL.
36	GRAY CONSTRUCTION	3,187.49
37	AUSTIN INDUSTRIES	3,147.71
38	CONSIGLI BUILDING GROUP INC.	3,010.00
39	ZACHRY GROUP	2,901.55
40	SHAWMUT DESIGN AND CONSTRUCTION	2,834.00
41	CADDELL CONSTRUCTION	2,604.21
42	ROBINS & MORTON	2,560.00
43	SUNDT CONSTRUCTION INC.	2,403.84
44	CLUNE CONSTRUCTION	2,382.00
45	GRANITE CONSTRUCTION INC.	2,338.17
46	AMES CONSTRUCTION INC.	2,332.00
47	BIG-D CONSTRUCTION	2,275.00
48	THE KOKOSING GROUP OF COS.	2,269.48
49	CHOATE CONSTRUCTION CO.	2,257.57
50	ALSTON CONSTRUCTION	2,252.00
51	TRUEBECK CONSTRUCTION	2,188.92
52	PEPPER CONSTRUCTION	2,175.43
53	ASRC INDUSTRIAL	2,101.00
54	HARVEY HARVEY-CLEARY	2,050.00
55	HASKELL	2,030.00
56	GARNEY HOLDING CO.	2,012.00
57	DEVCON CONSTRUCTION INC.	2,000.00
58	MANHATTAN CONSTRUCTION GROUP	1,991.40
59	E.E. REED CONSTRUCTION LP	1,987.00
60	FERROVIAL CONSTRUCTION US HOLDINGS CORP.	1,974.86
61	HOAR CONSTRUCTION	1,920.88
62	F.A. WILHELM CONSTRUCTION	1,913.00
63	EVANS GENERAL CONTRACTORS	1,900.00
64	OLTMANS CONSTRUCTION CO.	1,899.00
65	SOUTHLAND HOLDINGS	1,893.00
66	THE CHRISTMAN CO.	1,884.00
67	NAN INC.	1,876.06
68	OKLAND CONSTRUCTION	1,820.00
69	HUNTER ROBERTS CONSTRUCTION GROUP LLC	1,800.00
70	ADOLFSON & PETERSON CONSTRUCTION	1,710.97

RANK 2023		NEW CONTRACTS IN \$ MIL.
71	THE RUDOLPH LIBBE COS. INC.	1,708.00
72	SUMMIT CONTRACTING GROUP INC.	1,692.80
73	MESSER CONSTRUCTION CO.	1,670.00
74	OHLA USA INC.	1,649.98
75	SAMET CORP.	1,615.62
76	CROSSLAND CONSTRUCTION CO. INC.	1,603.00
77	FCL BUILDERS LLC	1,600.00
78	BUILD GROUP	1,578.00
79	BLUE RIDGE POWER	1,547.00
80	STERLING INFRASTRUCTURE INC.	1,539.85
81	APTIM	1,507.46
82	ANDERSEN CONSTRUCTION	1,500.00
83	WEBCOR	1,500.00
84	THE CONLAN COMPANY	1,460.80
85	EXYTE AMERICAS HOLDING INC.	1,451.98
86	BRINKMANN CONSTRUCTORS	1,437.95
87	MCGOUGH	1,415.00
88	FORTIS CONSTRUCTION INC.	1,376.20
89	ROGERS-O'BRIEN CONSTRUCTION	1,356.00
90	HATHAWAY DINWIDDIE CONSTRUCTION CO.	1,353.00
91	RYCON CONSTRUCTION INC.	1,349.00
92	C.W. DRIVER COS.	1,320.99
93	JINGOLI - DCO	1,308.00
94	CONSTRUCTION PARTNERS	1,301.00
95	THE MCSHANE COS.	1,231.69
96	COMMERCIAL CONTRACTING CORP.	1,225.00
97	COASTAL CONSTRUCTION GROUP	1,219.00
98	CATAMOUNT CONSTRUCTORS INC.	1,206.60
99	LANDMARK CONSTRUCTION LLC	1,200.00
100	POWER CONSTRUCTION CO. LLC	1,200.00

continued improvement across company operations. "Focused innovation and partnering with select construction tech developers has allowed ANDRES to add significant value for our clients, trade partners, and employee-owners," says ANDRES' Miller.

At a jobsite level, a digital twin process functions in a similar way for Kraus-Anderson. The digital twin provides a dynamic, data-rich virtual replica of the built environment, "providing a visual common ground to support construction, closeout and asset management," says COO and executive vice president Rich Jacobson.

Also at a job site level, DPR CEO Pfeffer says tech-

On the Web

For expanded content on ENR's Top Lists, see ENR.com/toplists.

nology is "helping us keep people out of harm's way like never before." He adds, "We're addressing some of the inherent safety risks on jobsites with a variety of solutions, from eliminating the use of taglines when lifting steel to robots that can drill ceiling penetrations without the poor ergonomics that workers in the trades experience."

The safer the jobsite, the better for the skilled labor talent pool, and "the easier it will be to recruit and retain skilled craft workers," says Pfeffer.

Ranked No. 21, Brasfield & Gorrie says the firm is also incorporating more robotic control technology, such as robotic layout and grade control.

The Top 50 Contractors Working Abroad

RANK 2023		REVENUE IN \$ MIL.
1	FLUOR	5,136.66
2	BECHTEL	4,962.00
3	PCL CONSTRUCTION ENTERPRISES	3,694.75
4	KIEWIT CORP.	2,344.85
5	HOFFMAN CONSTRUCTION	1,587.00
6	DRAGADOS	1,031.43
7	THE TURNER CORP.	826.04
8	ALBERICI-FLINTCO	821.76
9	BL HARBERT INTERNATIONAL	798.67
10	MICHELS CORP.	753.95
11	CBRE	747.40
12	STO BUILDING GROUP	616.00
13	BLACK & VEATCH	585.06
14	FORTIS CONSTRUCTION INC.	510.90
15	DPR CONSTRUCTION	398.60
16	TUTOR PERINI CORP.	366.20
17	WALBRIDGE	363.71

RANK 2023		REVENUE IN \$ MIL.
18	CADDELL CONSTRUCTION	347.05
19	PARSONS CORP.	242.69
20	APTIM	227.63
21	HASKELL	219.99
22	GILBANE BUILDING CO.	216.56
23	SOUTHLAND HOLDINGS	202.00
24	MASTEC INC.	199.30
25	BARNARD CONSTRUCTION CO. INC.	195.08
26	FLATIRON CONSTRUCTION	184.11
27	BURNS & MCDONNELL	180.24
28	PERNIX GROUP INC.	97.32
29	ECC	96.56
30	MATRIX SERVICE CO.	92.21
31	THE WALSH GROUP	87.42
32	WEEKS MARINE INC.	86.92
33	BARTON MALOW HOLDINGS LLC	75.16
34	UNITED ENGINEERS & CONSTRUCTORS INC.	67.50

RANK 2023		REVENUE IN \$ MIL.
35	COMMERCIAL CONTRACTING CORP.	63.00
36	THE WEITZ CO. & AFFILIATES	59.59
37	HERZOG	54.60
38	DAY & ZIMMERMANN	52.30
39	CONSIGLI BUILDING GROUP INC.	48.00
40	GRANITE CONSTRUCTION INC.	37.88
41	TRAYLOR CONSTRUCTION GROUP INC.	33.80
42	SHIMIZU NORTH AMERICA LLC	28.71
43	CHINA CONSTR. AMERICA/PLAZA CONSTR.	25.50
44	THE BECK GROUP	24.18
45	RONCELLI INC.	22.00
46	NV2A GROUP LLC	18.04
47	CRB	17.16
48	DENNIS GROUP	17.04
49	MWH	16.79
50	ARCO CONSTRUCTION COS.	16.31

FIRMS ARE RANKED BY INTERNATIONAL REVENUE

"We hope to see our usage increase in the future. We also anticipate growth for AI-assisted tools for knowledge management and intelligent search across multiple platforms," says chief strategy officer and chief information officer Chris Kramer.

Last year at Brasfield & Gorrie, a departmentalwide collaboration implemented digital dig boards on 41 jobsites.

"These allow project teams to see real-time information about utility lines, making our projects safer and more efficient," says Kramer. "Workers can use their mobile devices to quickly identify the utility lines around them by scanning a QR code on job sites that use digital dig board."

Skanska senior vice president and head of USA information technology Melissa Faulkner says the firm spent the last few years building and investing in their



"We are patiently waiting to see how the recent surges in artificial intelligence will affect our industry."

Ryan Stoll, Partner, VP, MYCON

cloud-based infrastructure.

"With improved data quality and accessibility, we've uncovered valuable insights using project data found across all our platforms," she says. In addition to minimizing risk and safety hazards, the infrastructure "creates more efficient ways of working, and drives performance certainty for teams, subcontractors, and clients."

Planning for the future, Faulkner says the investment in the firm's data infrastructure will allow it to leverage AI advancements, natural language processing and machine learning to "quickly share knowledge across the company and predict and anticipate project risks."

Considering the construction industry's ongoing labor shortages, MYCON General Contractors partner and vice president Ryan Stoll says advances in technology shows potential to increase "efficiency immensely."

"We are patiently waiting to see how the recent surges in artificial intelligence will affect our industry," adds Stoll, who describes MYCON as a "data-driven construction firm that leans heavily on using technology and data" to drive business decisions.

"Instead of just tracking budgets, costs and projected costs, we are tracking and analyzing cost data from multiple perspectives," says Stoll. The strategy has helped the firm streamline operations and pinpoint optimal project types.



Hot Markets

Revenue in all markets that ENR tracks rose between 2021 and 2022 except for the transportation, which was down for the second consecutive year. The sector with the biggest gains was manufacturing, up 72.32% to \$25.3 billion dollars. More firms seem to be entering the market, with 130 firms listing manufacturing revenue in 2022, up from 115 in 2021. Last year 35 firms made more than \$100 million in the market; this year 45 did.

With the passage of the CHIPS Act, Gilbane Building Co. President and CEO Tom Laird says the company is seeing great opportunities in the advanced electronics sector as well as in life sciences and food and beverage manufacturing—in addition to a renewed vigor for onshore manufacturing.

"These are priority investment areas for the company. Fortunately, we are well-positioned for these opportunities," says Laird, naming the Intel Ohio Fabs project and Constellation Brands Brewery Expansion projects among opportunities for the firm.

CFO Michael Williams of No. 42-ranked Black & Veatch shares that "economic uncertainty" and industry challenges such as inflation and supply chain constraints are indeed having an impact on the firm being awarded projects. However, "demand for services stemming from the decarbonization, electrification, water scarcity and energy transition megatrends facing humanity continue to build solid pipelines and backlog," he says.

Despite seeing projects impacted by supply chain constraints and escalation of labor and material costs, Williams says the firm remains disciplined in "our contractual arrangements ensuring we are not taking on risk that cannot realistically be managed or mitigated in the current environment."

Speaking on projects connected to the energy transition, a Bechtel spokesperson says meeting environmental sustainability goals will require a "more everything" approach from a project perspective.

"We need to continue building more renewables, introduce more technologies and innovations, but we also need to utilize mature scalable technologies we have, like LNG, nuclear and hydro," says Bechtel. "Improving efficiency and targeting emissions elimination in existing infrastructure all have near-term positive impacts that are largely self-funding and should not be ignored."

No. 104-ranked Blue Ridge Power is constructing a 305-MW solar project in Texas, with another 1.8 GW of projects in the pipeline from that state alone, says senior marketing manager Casey Hulme.

"Texas and California continue to lead in the utilityscale solar installation market," she says, citing a 2022 Safety | By Jonathan Keller

GCs Revamp Safety Training



Statistics show that new hires are especially vulnerable to safety incidents. The 2022 Travelers Injury Impact Report showed that about a third of the injury claims in the period it analyzed occurred during an employee's first year on the job. Data from Birmingham, Ala.-based contractor Brasfield & Gorrie LLC (No. 21) shows that the first 90 days is an even more important timeframe for training and supporting new employees, says Troy Ogden, vice president of safety and learning with the firm.

In order to minimize that vulnerability and keep safety top of mind for more experienced workers, Brasfield & Gorrie launched SKILLED, a comprehensive training program combining safety and skill training in 2022. The program is a combination of in-person training and on-demand video, available with captions, in both English and Spanish. "Because our target audience-craft employees-typically doesn't use computers for their jobs, it was essential to build a mobile-friendly platform," says Ogden. The firm also created a series of hardhat decals so workers can show off the training they've completed.

New hires at Brasfield & Gorrie are provided a blue vest to be easily identifiable on the job site. "In addition, to ensure that someone is consistently watching out for new hires, we assign a mentor to each new employee

during that period," adds Ogden. New hires also have the opportunity to earn a prize for completing the First 90 Days training on SKILLED.

For Landmark Construction LLC (No. 189), the 2022 goal was to take a more granular approach to safety training. "Developing a role-centric HSE training matrix allowed us to concentrate on the essential basic compliance of OSHA 10 and 30, CPR/First Aid/ AED, and an additional 25 role-specific training programs," says Josh Landrum, safety manager at Landmark.

In January, KBE Building Corp. (No. 333). rolled out a 10-hour safety program to complement and exceed the standard OSHA 10. "We've looked over the history of subcontractor safety performance on our projects, identified the core safety issues that we see time and again, and put together a program focused on those key trouble areas," says executive vice president Jim Culkin.

The program includes 14 breakout sessions that cover very project-specific safety topics. "For example, we cover fall protection in detail, but we focus on making sure that the trade employees using the fall protection system have the right equipment and are properly trained in how to use it," says Culkin. The program is provided during the first 30 days of employment and as a required annual refresher course.



The Top 50 Domestic I TRANSPORTATION Heavy Contractors HAZARDOUS V SEWER REVENUE KIEWIT CORP. 4,412.9 36 5 0 8 THE WALSH GROUP 4,047.3 55 8 0 6 GRANITE CONSTRUCTION INC. 2,572.9 67 3 0 8 DRAGADOS 11 2,295.4 -2 0 HENSEL PHELPS 2.270.3 33 2 0 0 TUTOR PERINI CORP. 50 0 0 0 SKANSKA IISA 2,224.6 32 0 0 FERROVIAL CONSTRUCTION US HOLDINGS CORP. 0 5 2.157.6 0 5 FLATIRON CONSTRUCTION 1.849.9 2 0 10 **FLUOR** 1.662 9 0 33 0 **BECHTEL** 1,566.0 22 0 GARNEY HOLDING CO. 1,457.0 0 56 0 44 LANE INDUSTRIES INC. 1,315.8 73 13 0 14 CONSTRUCTION PARTNERS 1,301.0 0 0 0 15 CLARK GROUP 1.296.4 17 0 0 1 **ALLAN MYERS** 9 0 3 17 OHLA USA INC. 0 4 1,177.4 2 0 5 THE KOKOSING GROUP OF COS. 1.164.2 55 9 VINCI CONSTRUCTION USA (F/K/A EUROVIA USA) 1,063.6 0 0 0 **BALFOUR BEATTY US** 0 1.063.0 20 2 2 MASTEC INC. 1,054.4 8 1 0 0 22 SOUTHLAND HOLDINGS 74 4 0 22 910.8 100 0 0 0 24 AMES CONSTRUCTION INC 897.0 48 3 0 7 TEICHERT CONSTRUCTION 896 1 71 1 0 5 **AUSTIN INDUSTRIES** 842.5 26 0 0 0 27 AFCOM 0 752.5 12 0 0 THE TURNER CORP. 5 0 0 0 0 STERLING INFRASTRUCTURE INC. 738 7 38 0 0 30 STACY AND WITBECK INC. 0 729.4 100 0 0 711.0 46 6 0 42 PJ DICK - TRUMBULL - LINDY GROUP 0 0 55 2 33 WEEKS MARINE INC. 659.7 68 4 1 0 GREAT LAKES DREDGE & DOCK CO. 648.6 0 0 0 35 WILLIAMS BROTHERS CONSTRUCTION CO. INC. 0 635 4 0 0 100 MICHELS CORP. 0 4 15 2 SUNDT CONSTRUCTION INC. 0 604.8 10 22 SUPERIOR CONSTRUCTION HOLDING CO. INC. 0 0 94 0 0 LAS VEGAS PAVING CORP. 580.0 0 0 40 0 0 HOLDER CONSTRUCTION 578 0 13 0 558.1 0 13 PCL CONSTRUCTION ENTERPRISES 42 ZACHRY CONSTRUCTION CORP. 0 0 3 43 TRAYLOR CONSTRUCTION GROUP INC. 528.8 46 16 0 6 44 ANDERSON COLUMBIA CO. INC. 76 0 0 0 45 2 487 9 49 22 3 **VECELLIO GROUP INC.** 0 0 0 EH PASCHEN 1 477.3 57 0 48 THE MIDDLESEX CORP. 474.5 94 0 0 0 ASRC INDUSTRIAL 462.2 15 5 20 10 SECURITY PAVING CO. INC. 0 0

FIRMS ARE RANKED BY THE TOTAL REVENUE FROM DOMESTIC MARKETS THAT INVOLVE PRIMARILY FARTHMOVING AND RELATED SKILLS, AND ARE PRIMARILY PUBLICLY FUNDED.

American Clean Power Q4 report that found Texas installed 3.9 GW last year—the most in the U.S.

% OF TOTAL REVENUE

Russell Group President Caitlin Russell says an uptick in the firm's multifamily housing construction is being driven by a demand in the "smile," or Sun Belt, states of the country. "There also continues to be a driving need for affordable housing, including government assisted, senior, student, low-income and workforce," she says. "The health care and manufacturing markets are also seeing some growth, with a focus from just-intime to the readily available."

Overall, revenue is up for the strong majority of Top 400 firms. Of the 378 firms who filed both this year and last, 78.0% saw an increase in revenue in 2022. On last year's survey, the equivalent number was only 58.6%. Median firm revenue is also up, rising 15.3% to \$567.9 million.

Moreover, international contracting revenue is up 12.8% to \$29 billion, its highest total since 2019. However, the majority of the gains are concentrated among larger international players. Of the firms that made more than \$100 million in international revenue this year, 73% had more international revenue than last year. For those firms below \$100 million, that number was only 39.4%. Median international revenue actually fell 9.4%, to \$67.5 million.

Firms Invest in Employees

In addition to tackling industry challenges and changes, Top 400 firms also celebrated myriad levels of company successes.

At Granite Construction, President and CEO Kyle Larkin says the company is proud to have "de-risked our portfolio away from large design-build projects." The firm is now moving toward "collaborative contracting methods such as construction manager/general contractor (CM/GC) and progressive design-build (PDB)," says Larkin.

When it comes to labor recruitment and retention, many firms say they have added enrichment programs and stepped up their safety programs to greater cultivate and protect its trade partners and in-house teams.

"Internally, our team has taken formal steps to better support the quality craftsmanship of our employee owners and to foster a strong and diverse workforce for years to come," says MW Builders COO Jason Evelyn. Last summer marked the inaugural class of the firm's Emerging Leaders Program—a multiyear continued learning and development program for recent project engineering grads.

"Being able to provide continued education and the opportunity to explore multiple career paths within the organization has proven to be an invaluable tool in

The Top 50 in Domestic Building/Mfg. Revenue

RA 2023			REVENUE IN \$ MIL.
1	1	THE TURNER CORP.	10,525.98
2	2	STO BUILDING GROUP	8,635.00
3	3	THE WHITING-TURNER CONTRACTING CO.	7,017.52
4	6	CLARK GROUP	5,855.00
5	12	ARCO CONSTRUCTION COS.	5,645.61
6	5	GILBANE BUILDING CO.	5,142.16
7	4	AECOM	4,882.53
8	7	JE DUNN CONSTRUCTION GROUP	4,772.40
9	13	DPR CONSTRUCTION	4,548.79
10	18	BARTON MALOW HOLDINGS LLC	4,482.44
11	9	SUFFOLK CONSTRUCTION CO. INC.	4,363.00
12	15	BRASFIELD & GORRIE LLC	4,015.86
13	10	RYAN COS. US INC.	4,014.00
14	8	CLAYCO	3,908.00
15	16	SKANSKA USA	3,809.50
16	17	SWINERTON	3,755.00
17	14	HENSEL PHELPS	3,664.10

	NK 2022		REVENUE IN \$ MIL.
18	11	BALFOUR BEATTY US	3,515.74
19	19	MCCARTHY HOLDINGS INC.	3,310.90
20	34	WALBRIDGE	2,686.32
21	21	CONSIGLI BUILDING GROUP INC.	2,602.00
22	22	THE YATES COS. INC.	2,406.80
23	20	TUTOR PERINI CORP.	2,261.50
24	23	ALSTON CONSTRUCTION	2,145.00
25	31	HITT CONTRACTING INC.	2,130.20
26	48	HOFFMAN CONSTRUCTION	2,120.00
27	24	THE CONLAN COMPANY	2,025.35
28	33	BIG-D CONSTRUCTION	1,970.00
29	40	PEPPER CONSTRUCTION	1,908.97
30	25	MORTENSON	1,884.36
31	28	AUSTIN INDUSTRIES	1,862.96
32	38	FCL BUILDERS LLC	1,766.00
33	36	HARVEY HARVEY-CLEARY	1,755.00
34	35	ALBERICI-FLINTCO	1,686.90

RA 2023			REVENUE IN \$ MIL.
35	39	ROBINS & MORTON	1,672.50
36	46	CHOATE CONSTRUCTION CO.	1,643.29
37	32	LENDLEASE	1,637.30
38	41	THE WALSH GROUP	1,567.04
39	27	PCL CONSTRUCTION ENTERPRISES	1,558.92
40	47	E.E. REED CONSTRUCTION LP	1,530.00
41	**	HUNTER ROBERTS CONSTRUCTION	1,510.00
42	45	CORE CONSTRUCTION GROUP	1,484.87
43	37	GRAY CONSTRUCTION	1,439.46
44	29	HATHAWAY DINWIDDIE CONSTRUCTION	1,395.37
45	30	OKLAND CONSTRUCTION	1,367.80
46	50	THE MCSHANE COS.	1,365.49
47	**	BRINKMANN CONSTRUCTORS	1,354.42
48	44	J.T. MAGEN & CO. INC.	1,290.10
49	**	EVANS GENERAL CONTRACTORS	1,279.00
50	**	POWER CONSTRUCTION CO. LLC	1,267.00

FIRMS ARE RANKED BY TOTAL REVENUE FROM DOMESTIC GENERAL BUILDING AND MANUFACTURING

recruiting and retaining world-class talent nationwide," says Evelyn.

Sundt vice president and corporate director of health, safety and environment Paul Levin says Sundt's biggest success in the last year has been the companywide rollout "Stop the STCKY," (which stands for stop the Sh*T That Can Kill You).

"Over the past decade, the industry's average recordable injury rate (RIR) has gone down, but its fatalities have remained steady," says Levin, explaining that it is this gap that the company is looking to close in on by implementing the program on its job sites.

The program focuses on eight areas of high-risk work and the identification and implementation of adequate controls needed to complete the work safely, Levin explains. "Data is collected during ST-

CKY Walks (high-energy control assessments) and analyzed to help us effectively review, manage and implement improvements, trainings, coaching and best practices to continue our effort to stop the ST-CKY," he says.

McShane adds that implementing programs that reinforce company culture and values are just as important as addressing industry challenges.

There is no value engineering needed to simply ask, "What can I do to help?" explains McShane.

"We've been able to respond to the outside pressures by calling on our culture. We've seen a fair amount of challenges over the last few years, but our people have shown their dedication and commitment to our team," she says. "Character is revealed during times like these, and I couldn't be more proud."

How To Read the Tables

Companies are ranked by construction revenue in 2022 in (\$) millions. Those with subsidiaries (†) are listed by company rank, which may be found on the ENR website at www.ENR. com. Firms not ranked last year are designated as **. Some markets may not add up to 100% due to omission of the "other" miscellaneous market category. NA = "not available."

Figures include prime construction contracts, shares of joint ventures, subcontracts, the construction portion of design-construct contracts and construction management-at-risk contracts when the firm's risks are similar to those of a general contractor. Figures also include the value of installed equipment when a firm has prime responsibility for specifying and procuring it within the scope of its construction contract.

General Building includes commercial buildings, offices, stores, educational facilities, government buildings, hospitals, medical facilities, hotels, apartments, housing, etc.

Manufacturing includes auto assembly, electronic assembly, textile plants, etc.

Power includes thermal and hydroelectric power plants, waste-to-energy plants, transmission lines, substations, cogeneration plants, etc.

Water Supply includes dams, reservoirs, transmission pipelines, distribution mains, irrigation canals, desalination and potability treatment plants, pumping stations, etc.

Sewerage / Solid Waste includes sanitary and storm sewers, treatment plants, pumping plants, incinerators, industrial waste facilities, etc.

Industrial Process includes pulp and paper mills, steel mills, non-ferrous metal refineries, pharmaceutical plants, chemical plants, food and other processing plants, etc.

Petroleum includes refineries, petrochemical plants, offshore facilities, pipelines, etc.

Transportation includes airports, bridges, roads, canals, locks, dredging, marine facilities, piers, railroads, tunnels, etc.

Hazardous Waste includes chemical and nuclear waste treatment, asbestos and lead abatement, etc.

Telecommunications includes transmission lines and cabling, towers and antennae, data centers and web hotels, etc.



The Top 400 List

						GENERAL D.	MANUFACTURE.	9Mins	WATER/SEWE	LINER / WASTE	TRANSPORT	HAZARDO116	OM STE	% CM-AT-RISK
RAI 2023		FIRM	2022 REVENI TOTAL	JE (\$ MIL) INT'L	2022 NEW CONTRACTS	GENER	MANU	POWER	WATER	Sna _W	TRANS.	HAZAH	⁷ ELECOM	/ % %
1	1	THE TURNER CORP., New York, N.Y.†	16,256.3	826.0	16,377.0	66	3	0	0	3	5	0	22	99
2	2	BECHTEL, Reston, Va.†	11,986.0	4,962.0	20,922.0	0	0	25	1	47	12	13	2	22
3	**	MASTEC INC., Coral Gables, Fla. [†]	11,605.0	199.3	13,000.0	2	0	48	1	16	8	0	23	0
4	3	KIEWIT CORP., Omaha, Neb.†	11,242.7		13,928.2	6	0	19	11	31	32	0	0	17
5	4	STO BUILDING GROUP, New York, N.Y. [†]	10,390.0	616.0	16,868.0	89	0	0	0	5	0	0	6	81
6	7	DPR CONSTRUCTION, Redwood City, Calif.	9,234.5	398.6	12,861.5	48	2	0	0	19	0	0	30	82
7	6	THE WHITING-TURNER CONTRACTING CO., Baltimore, Md.	8,599.9	0.0	13,000.0	80	2	0	1	6	2	0	9	62
8	5	FLUOR, Irving, Texas [†]	7,920.3	5,136.7	18,657.6	6	2	2	0	52	13	11	0	1
9	9	CLARK GROUP, McLean, Va.	7,219.3	0.0	7,038.0	81	0	1	1	0	17	0	0	69
10	8	SKANSKA USA, New York, N.Y.†	6,873.6	0.0	7,624.8	47	8	1	1	5	32	0	6	56
11	14	HENSEL PHELPS, Greeley, Colo.	6,419.6	0.0	15,652.0	45	12	0	2	2	33	0	6	38
12	11	GILBANE BUILDING CO., Providence, R.I. [†]	6,333.8	216.6	12,813.1	75	7	0	0	14	3	0	1	82
13	12	PCL CONSTRUCTION ENTERPRISES, Denver, Colo.†	6,142.7	3,694.8	6,512.7	63	0	15	6	6	8	0	0	34
14	10	AECOM, Dallas, Texas	6,126.1	13.4	6,255.6	77	3	2	0	0	12	0	6	91
15	15	THE WALSH GROUP, Chicago, III.	5,898.6	87.4	5,000.1	28	0	0	14	0	54	0	3	14
16	17	JE DUNN CONSTRUCTION GROUP, Kansas City, Mo.	5,827.8	0.0	8,726.4	69	13	0	0	1	3	0	14	86
17	26	ARCO CONSTRUCTION COS., St. Louis, Mo.	5,661.9	16.3	6,533.7	100	0	0	0	0	0	0	0	0
18	29	HITT CONTRACTING INC., Falls Church, Va.	5,416.3	2.2	6,606.2	39	0	0	0	0	0	0	61	100
19	22	MCCARTHY HOLDINGS INC., St. Louis, Mo.†	5,291.8	0.0	8,896.7	63	0	21	3	2	4	0	7	64
20	16	CLAYCO, Chicago, III. [†]	5,216.0	0.0	5,600.0	59	16	0	0	11	0	0	15	0
21	24	BRASFIELD & GORRIE LLC, Birmingham, Ala.	5,000.8	0.0	6,137.9	76	5	1	3	3	2	0	11	7
22	19	MORTENSON, Minneapolis, Minn.†	4,922.0	0.0	6,770.0	29	10	32	0	0	4	0	25	50
23	13	TUTOR PERINI CORP., Sylmar, Calif.†	4,876.0	366.2	3,484.2	51	0	0	0	0	49	0	0	0
24	23	SUFFOLK CONSTRUCTION CO. INC., Boston, Mass.†	4,822.7	0.0	7,598.4	90	0	0	0	0	5	0	4	58
25	30	BARTON MALOW HOLDINGS LLC, Southfield, Mich.†	4,798.4	75.2	6,623.6	41	53	4	0	2	1	0	0	63
26	20	BALFOUR BEATTY US, Dallas, Texas [†]	4,578.9	0.0	5,552.7	76	0	0	3	0	20	0	0	62
27	18	HOLDER CONSTRUCTION, Atlanta, Ga.	4,568.0	0.0	4,062.0	12	0	0	0	0	13	0	76	99
28	25	RYAN COS. US INC., Minneapolis, Minn.	4,053.0	0.0	3,893.0	99	0	0	0	0	0	0	0	11
29	21	SWINERTON, Concord, Calif.	3,926.9	0.0	7,370.6	96	0	0	0	0	4	0	0	69
30	48	HOFFMAN CONSTRUCTION, Portland, Ore.	3,906.0	1,587.0	587.4	8	87	0	2	0	2	0	1	14
31	38	BURNS & MCDONNELL, Kansas City, Mo.†	3,871.2	180.2	NA	2	6	53	1	33	2	1	3	0
32	27	MICHELS CORP., Brownsville, Wis. †	3,866.1	754.0	4,051.0	7	0	31	6	42	12	0	2	0
33	40	ZACHRY GROUP, San Antonio, Texas [†]	3,704.6	0.0	2,901.6	0	0	6	0	94	0	0	0	0
34	39	WALBRIDGE, Detroit, Mich.	3,603.6	363.7	6,297.4	7	77	0	0	2	0	0	14	22
35	31	DRAGADOS, New York, N.Y. [†]	3,436.1	1,031.4	3,304.5	3	0	0	10	1	86	0	0	0
36	28	GRANITE CONSTRUCTION INC., Watsonville, Calif.†	3,301.2	37.9	2,338.2	12	0	4	12	0	66	0	0	0
37	33	GRAY CONSTRUCTION, Lexington, Ky.†	3,187.5	11.9	3,187.5	34	11	0	0	43	0	0	12	11
38	32	AUSTIN INDUSTRIES, Dallas, Texas [†]	3,181.0	0.0	3,147.7	58	0	0	0	15	26	0	0	29
39	35	ALBERICI-FLINTCO, St. Louis, Mo.†	3,101.3	821.8	3,876.5	51	11	0	7	22	8	0	0	50
40	34	THE YATES COS. INC., Philadelphia, Miss.†	3,094.3	0.0	5,604.9	41	36	0	0	13	4	0	0	30
41	41	CONSIGLI BUILDING GROUP INC., Milford, Mass.†	2,650.0	48.0	3,010.0	100	0	0	0	0	0	0	0	85
42	45	BLACK & VEATCH, Overland Park, Kan. [†]	2,611.1	585.1	542.9	0	0	72	4	2	0	0	21	9
43	47	BIG-D CONSTRUCTION, Salt Lake City, Utah [†]	2,469.0	0.0	2,275.0	79	1	0	0	5	11	0	1	90
44	55	MOSS, Fort Lauderdale, Fla.	2,468.8	0.0	3,193.7	44	0	55	0	0	1	0	0	100
45	37	TURNER INDUSTRIES GROUP LLC, Baton Rouge, La. [†]	2,448.2	0.0	163.0	0	0	1	0	98	0	1	0	0
46	49	DEVCON CONSTRUCTION INC., Milpitas, Calif.	2,350.0	0.0	2,000.0	0	0	0	0	0	0	0	0	0
47	36	FERROVIAL CONSTRUCTION US HOLDINGS CORP., Austin, Texas	2,162.5	0.0	1,974.9	0	0	0	5	0	95	0	0	0
48	43	ALSTON CONSTRUCTION, Sacramento, Calif.	2,145.0	0.0	2,252.0	90	10	0	0	0	0	0	0	0
49	51	FLATIRON CONSTRUCTION, Broomfield, Colo.†	2,059.4	184.1	1,174.3	0	0	1	13	0	85	0	0	0
50	46	THE CONLAN COMPANY, Marietta, Ga.	2,025.4	0.0	1,460.8	100	0	0	0	0		0	0	0

RAI	NK		2022 REVENU	F(\$MIL)	2022 NEW	GENERAL B	MANUFACTURE	POWER	WATER/SFILLS	MDUS / PET	TRANSPODE.	HAZARDOILE.	TELECOM	% CM-AT-RISK
2023		FIRM	TOTAL	INT'L	CONTRACTS	/ PEN	MAI	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	/ KM	MOM	/ FR	/ ## Z	/ III	/ %
51	56	STERLING INFRASTRUCTURE INC., The Woodlands, Texas [†]	1,965.6	0.0	1,539.9	62	0	0	0	0	38	0	0	9
52	67	PEPPER CONSTRUCTION, Chicago, III.†	1,920.0	0.0	2,175.4	99	0	0	0	0	0	0	0	73
53	50	LENDLEASE, New York, N.Y. [†]	1,906.6	0.0	922.9	86	0	0	0	14	0	0	0	70
54	63	FCL BUILDERS LLC, Itasca, III.	1,900.0	0.0	1,600.0	92	1	0	0	7	0	0	0	0
55	54	FORTIS CONSTRUCTION INC., Portland, Ore.	1,828.7	510.9	1,376.2	12	0	0	0	4	0	0	84	98
56	81	EVANS GENERAL CONTRACTORS, Alpharetta, Ga.	1,765.0	0.0	1,900.0	47	26	0	0	22	0	0	6	0
57	68	MIRON CONSTRUCTION CO. INC., Neenah, Wis.	1,760.5	0.0	NA	46	1	9	3	39	2	0	0	51
58	58	HARVEY HARVEY-CLEARY, Houston, Texas	1,755.0	0.0	2,050.0	100	0	0	0	0	0	0	0	0
59	62	HASKELL, Jacksonville, Fla.†	1,725.2	220.0	2,030.0	24	13	0	11	52	0	0	0	0
60	52	THE KOKOSING GROUP OF COS., Westerville, Ohio†	1,714.5	0.0	2,269.5	15	1	4	13	6	55	0	0	19
61	66	ROBINS & MORTON, Birmingham, Ala.	1,685.8	0.0	2,560.0	99	0	0	0	0	0	0	1	64
62	61	SUNDT CONSTRUCTION INC., Tempe, Ariz.	1,677.1	0.0	2,403.8	24	23	11	26	2	10	0	3	57
63	82	CHOATE CONSTRUCTION CO., Atlanta, Ga.	1,643.3	0.0	2,257.6	76	24	0	0	0	0	0	0	0
64	65	CLUNE CONSTRUCTION, Chicago, III.	1,585.0	0.0	2,382.0	55	0	0	0	0	1	0	44	71
65	78	AMES CONSTRUCTION INC., Burnsville, Minn.	1,546.0	0.0	2,332.0	1	0	14	10	16	48	0	0	28
66	60	J.T. MAGEN & CO. INC., New York, N.Y. [†]	1,530.3	0.0	1,044.6	84	0	0	0	0	0	0	16	75
67	85	E.E. REED CONSTRUCTION LP, Sugar Land, Texas [†]	1,530.0	0.0	1,987.0	100	0	0	0	0	0	0	0	0
68	93	HUNTER ROBERTS CONSTRUCTION GROUP LLC, New York, N.Y.	1,510.0	0.0	1,800.0	100	0	0	0	0	0	0	0	95
69	74	CORE CONSTRUCTION GROUP, Frisco, Texas	1,484.9	0.0	NA	100	0	0	0	0	0	0	0	72
70	83	MANHATTAN CONSTRUCTION GROUP, Tulsa, Okla. [†]	1,480.3	1.8	1,991.4	78	0	0	0	3	16	0	3	66
71	91	GARNEY HOLDING CO., Kansas City, Mo. ^T	1,457.0	0.0	2,012.0	0	0	0	100	0	0	0	0	35
72	80	THE WEITZ CO. & AFFILIATES, Des Moines, Iowa ^T	1,450.5	59.6	1.3	46	1	0	0	7	13	0	32	0
73	64	MESSER CONSTRUCTION CO., Cincinnati, Ohio ^T	1,426.0	0.0	1,670.0	88	0	0	0	5	7	0	0	57
74	79 71	F.A. WILHELM CONSTRUCTION, Indianapolis, Ind. ^T	1,417.0	0.0	1,913.0	54	2	4	4	30	6	0	0	36
75	71 57	POWER CONSTRUCTION CO. LLC, Chicago, III.	1,400.0	0.0	1,200.0	91	0	0	0	0	10	0	0	74
76 77	96	HATHAWAY DINWIDDIE CONSTRUCTION CO., San Francisco, Calif. THE POLITICO. Appleton. Wis.	1,395.4	0.0	1,353.0	100	8	9	1		1	0	0	0
78	53	THE BOLDT CO., Appleton, Wis. OKLAND CONSTRUCTION, Salt Lake City, Utah	1,381.3 1,373.0	0.0	1,820.0	51 74	25	0	0	31	0	0	0	55 79
79	86	THE MCSHANE COS., Rosemont, III.†	1,365.5	0.0	1,231.7	100	0	0	0	0	0	0	0	13
80	116	BRINKMANN CONSTRUCTORS, Chesterfield, Mo.	1,354.5	0.0	1,438.0	93	7	0	0	0	0	0	0	22
81	70	LANE INDUSTRIES INC., Cheshire, Conn.†	1,315.8	0.0	848.9	0	0	0	27	0	73	0	0	0
82	75	ADOLFSON & PETERSON CONSTRUCTION, Minneapolis, Minn.†	1,310.4	0.0	1,711.0	76	0	0	0	24	0	0	0	74
83	106	CONSTRUCTION PARTNERS, Dothan, Ala.	1,301.0	0.0	1,301.0	0	0	0	0	0	100	0	0	0
84	137	SAMET CORP., Greensboro, N.C.	1,281.5	0.0	1,615.6	76	10	0	0	13	0	0	0	27
85	87	THE CHRISTMAN CO., Lansing, Mich.†	1,271.0	0.0	1,884.0	91	1	2	0	0	4	0	1	68
86	119	SUMMIT CONTRACTING GROUP INC., Jacksonville, Fla.	1,258.8	0.0	1,692.8	100	0	0	0	0	0	0	0	0
87	84	ALLAN MYERS, Worcester, Pa.	1,243.7	0.0	1,118.0	0	0	0	13	0	87	0	0	0
88	76	OHLA USA INC., College Point, N.Y.	1,224.9	11.0	1,650.0	4	0	0	6	0	90	0	0	4
89	73	SHAWMUT DESIGN AND CONSTRUCTION, Boston, Mass.	1,216.8	0.0	2,834.0	100	0	0	0	0	0	0	0	93
90	92	DAY & ZIMMERMANN, Philadelphia, Pa. [†]	1,193.5	52.3	43.4	0	1	98	0	1	0	0	0	0
91	59	CROSSLAND CONSTRUCTION CO. INC., Columbus, Kan.	1,193.0	0.0	1,603.0	77	5	0	12	0	7	0	0	0
92	98	S&B ENGINEERS AND CONSTRUCTORS, Houston, Texas [†]	1,188.4	0.0	504.0	0	0	2	0	97	0	0	0	0
93	88	BNBUILDERS, Seattle, Wash.	1,179.0	0.0	NA	100	0	0	0	0	0	0	0	0
94	105	PJ DICK - TRUMBULL - LINDY GROUP, Pittsburgh, Pa. [†]	1,177.0	0.0	1,112.0	35	0	2	2	0	55	0	0	20
95	103	O'NEIL INDUSTRIES INC., Chicago, III. [†]	1,173.5	0.0	986.7	90	7	1	0	0	2	0	0	0
96	72	THE CIANBRO COS., Pittsfield, Maine [†]	1,163.0	0.0	608.0	21	0	12	0	46	19	0	0	31
97	69	SOUTHLAND HOLDINGS, Grapevine, Texas [†]	1,161.0	202.0	1,893.0	0	0	0	30	0	70	0	0	0
98	77	BL HARBERT INTERNATIONAL, Birmingham, Ala.	1,159.0	798.7	1,135.8	96	0	0	0	4	0	0	0	0
99	90	TEICHERT CONSTRUCTION, Sacramento, Calif.	1,151.1	0.0	971.0	15	0	0	6	7	71	0	0	0
100	102	LEVEL 10 CONSTRUCTION, Sunnyvale, Calif.	1,131.5	0.0	68.5	100	0	0	0	0	0	0	0	100

CLUNE CONSTRUCTION is part of the project team working on the \$1-billion campus for Prime Data Centers in Elk Grove Village, Ill.

	: Centers in EIK Grove Village, III.													
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						GENERAL B	MANUFACALL	9MIW	/.	MDUS, / P.E.	TRANSPORTATE	HAZARDOUS WAS	15 /	۷ ع
						74/ 6	FACT.	? / æ	/8		15 / 160di	snoa,	Mo	% CM-AT-RISK
RAI 2023		FIRM	2022 REVENU TOTAL	JE (\$ MIL) INT'L	2022 NEW CONTRACTS	GENER	MANU	POWER	WATE	Mous	TRANS	14241	⁷ ELECOM	80%
101	143	CBRE, Dallas, Texas [†]	1,123.5	747.4	NA	0	0	0	0	0	0	0	0	100
102	100	NABHOLZ, Conway, Ark.	1,118.1	0.0	NA	80	10	0	1	0	5	0	3	0
103	112	KPRS CONSTRUCTION, Brea, Calif.†	1,100.0	0.0	1,200.0	100	0	0	0	0	0	0	0	0
104	**	BLUE RIDGE POWER, Asheville, N.C. [†]	1,094.0	0.0	1,547.0	0	0	100	0	0	0	0	0	0
105	109	THE RUDOLPH LIBBE COS. INC., Walbridge, Ohio†	1,093.0	0.0	1,708.0	16	60	6	0	15	0	0	0	34
106	97	VINCI CONSTRUCTION USA (F/K/A EUROVIA USA), Winter Park, Fla. [†]	1,063.6	0.0	994.5	0	0	0	0	0	100	0	0	0
107	89	HOAR CONSTRUCTION, Birmingham, Ala.	1,063.0	0.0	1,920.9	89	10	0	0	0	0	0	0	98
108	121	CRB, Kansas City, Mo.	1,044.1	17.2	NA	0	0	0	0	100	0	0	0	8
109	125	ANDERSEN CONSTRUCTION, Portland, Ore.	1,027.0	0.0	1,500.0	100	0	0	0	0	0	0	0	93
110	95	WEBCOR, San Francisco, Calif.	1,021.0	0.0	1,500.0	91	0	0	9	0	0	0	0	94
111	123	GRAHAM CONSTRUCTION, Omaha, Neb.†	1,008.0	0.0	564.0	62	0	0	9	10	18	0	0	0
112	99	J.H. FINDORFF & SON INC., Madison, Wis.	1,007.0	0.0	1,011.0	100	0	0	0	0	0	0	0	92
113	124	LECHASE CONSTRUCTION SERVICES LLC, Rochester, N.Y.	984.9	0.0	971.4	92	3	0	0	4	0	0	0	49
114	110	WEEKS MARINE INC., Cranford, N.J. [†]	984.9	86.9	997.2	0	0	20	6	5	64	1	0	0
115	126	JRM CONSTRUCTION MANAGEMENT, New York, N.Y.	980.0	0.0	900.0	100	0	0	0	0	0	0	0	26
116	**	MCGOUGH, St. Paul, Minn.	975.0	0.0	1,415.0	69	14	2	0	15	0	0	0	98
117	104	HERZOG, St. Joseph, Mo. [†]	965.4	54.6	1,033.0	0	0	0	0	0	100	0	0	0
118	94	APTIM, Baton Rouge, La.	964.5	227.6	1,507.5	17	0	1	6	37	6	32	0	23
119	115	THE BECK GROUP, Dallas, Texas	960.6	24.2	656.5	90	0	0	0	0	1	0	10	71
120	136	OLTMANS CONSTRUCTION CO., Whittier, Calif.	950.0	0.0	1,899.0	98	0	2	0	0	0	0	0	0
121	114	CATAMOUNT CONSTRUCTORS INC., Lakewood, Colo.	939.8	0.0	1,206.6	100	0	0	0	0	0	0	0	95
122	153	BUILD GROUP, San Francisco, Calif.	938.0	0.0	1,578.0	100	0	0	0	0	0	0	0	0
123	169	JINGOLI - DCO, Lawrenceville, N.J. ^T	930.2	9.4	1,308.0	20	0	71	2	0	0	7	0	20
124	118	JAMES G. DAVIS CONSTRUCTION CORP., Rockville, Md.	928.7	0.0	NA	100	0	0	0	0	0	0	0	0
125	122	ASRC INDUSTRIAL, Tempe, Ariz.T	924.3	0.0	2,101.0	5	10	5	15	25	15	20	5	0
126	157	IPS-INTEGRATED PROJECT SERVICES LLC, Blue Bell, Pa.†	908.2	13.8	704.4	0	0	0	0	100	0	0	0	100
127	148	JAMES R. VANNOY & SONS CONSTRUCTION CO. INC., Jefferson, N.C.	889.0	0.0	620.0	95	0	0	0	0	5	0	0	83
128	145	THE PENTA BUILDING GROUP, Las Vegas, Nev.	882.1	0.0	455.1	100	0	0	0	0	0	0	0	61
129	**	WILLMENG CONSTRUCTION, Phoenix, Ariz.	870.0	0.0	82.0	30	3	0	0	67	0	0	0	32
130	205	ENGINEERED STRUCTURES INC. (ESI), Meridian, Idaho	866.0	0.0	626.0	92	0	0	8	0	0	0	0	0
131	177	CLANCY & THEYS CONSTRUCTION, Raleigh, N.C.	862.6	0.0	1,100.0	96	3	0	0	0	0	0	0	95
132	127	JACOBSEN CONSTRUCTION CO. INC., Salt Lake City, Utah	862.0	0.0	657.0	96	0	0	0	4		0	0	100
133 134	166 215	EXYTE AMERICAS HOLDING INC., Plano, Texas ^T JOERIS GENERAL CONTRACTORS, San Antonio, Texas	858.4 854.9	0.0	1,452.0 753.1	100	96	0	0	0	0	0	0	60
135	133	SATTERFIELD & PONTIKES CONSTRUCTION INC., Houston, Texas [†]	851.0	0.0	918.0	79	0	0	4	0	17	0	0	25
136	**	HILLWOOD CONSTRUCTION SERVICES, Dallas, Texas	841.0	0.0	716.0	100	0	0	0	0	0	0	0	0
137	156	BARTLETT COCKE GENERAL CONTRACTORS LLC, San Antonio, Texas [†]	840.3	0.0	686.3	93	1	0	0	4	0	0	3	95
138	217	<u> </u>	836.5	17.0	524.3	0	0	0	0	100	0	0	0	7
139	167	RYCON CONSTRUCTION INC., Pittsburgh, Pa.	827.2	0.0	1,349.0	85	12	0	0	0	3	0	0	24
140	161	FERREIRA CONSTRUCTION CO. INC., Branchburg, N.J.†	821.2	0.0	10.3	0	0	56	8	0	27	0	0	0
141	**	XL CONSTRUCTION CORP., Milpitas, Calif.	806.5	0.0	251.4	100	0	0	0	0	0	0	0	64
142	158	TRAYLOR CONSTRUCTION GROUP INC., Evansville, Ind.	802.2	33.8	NA NA	0	0	15	26	13	44	0	0	0
143	132		800.4	0.0	1,002.0	40	0	0	1	1	57	1	0	5
144	155	ROGERS-O'BRIEN CONSTRUCTION, Dallas, Texas	796.9	0.0	1,356.0	67	7	0	0	0	0	0	26	75
145	139	GOODFELLOW BROS., Wenatchee, Wash.†	790.1	0.0	923.8	77	0	4	9	0	5	2	0	0
146	180	MILLIE AND SEVERSON GENERAL CONTRACTORS, Los Alamitos, Calif.†	790.0	0.0	291.0	100	0	0	0	0	0	0	0	100
147	135	HANOVER CO., Houston, Texas [†]	780.0	0.0	602.0	100	0	0	0	0	0	0	0	0
148	151	MATRIX SERVICE CO., Tulsa, Okla.†	780.0	92.2	NA	0	0	26	0	74	0	0	0	0
149	149	KAST CONSTRUCTION LLC, West Palm Beach, Fla.	777.0	0.0	829.0	100	0	0	0	0	0	0	0	99

RA			2022 REVEN		2022 NEW	GENERAL B	MANUFACTUB	POWER	WATER/SEWEE	MDUS, PET	TRANSFORE UM	HAZARDO11.C.	TELECOM	% CM-AT-RISK
2023	2022		TOTAL	INT'L	CONTRACTS	/ 5	/ 🗓	/ 2	<u> </u>	/ 💐	/ 🚝	/ ₹		
151	188	PARIC HOLDINGS, St. Louis, Mo. [†]	757.1	0.0	522.2	43	15	21	0	21	0	0	0	40
152	131	VCC LLC, The Colony, Texas	750.0	0.0	697.0	100	0	0	0	0	0	0	0	100
153	191	H&M CO. INC., Jackson, Tenn. ^T	750.0	0.0	800.0	60	0	0	0	40	0	0	0	0
154	162	ORION GROUP HOLDINGS INC., Houston, Texas [†]	748.3	6.7	607.1	55	0	0	0	8	37	0	0	0
155	198	C D SMITH CONSTRUCTION, Fond du Lac, Wis.	743.5	0.0	810.0	81	0	0	19	0	0	0	0	0
156	152	LEASE CRUTCHER LEWIS, Seattle, Wash. [™]	741.3	10.3	754.0	91	0	0	0	0	0	0	9	50
157	140	ECC, Burlingame, Calif. [↑]	734.1	96.6	810.2	22	0	1	22	3	45	5	2	0
158	134	STACY AND WITBECK INC., Alameda, Calif. [†]	729.4	0.0	1,095.0	0	0	0	0	0	100	0	0	0
159	219	TORCON INC., Red Bank, N.J.	726.6	0.0	787.2	100	0	0	0	0	0	0	0	100
160	147	WHARTON-SMITH INC., Sanford, Fla.	714.7	0.0	1,028.8	50	0	0	50	0	0	0	0	63
161	206	WEIS BUILDERS INC., Minneapolis, Minn.	710.4	0.0	780.6	100	0	0	0	0	0	0	0	0
162	209	PHILLIPS INFRASTRUCTURE HOLDINGS, Knoxville, Tenn. ^T	707.8	0.0	633.1	15	20	31	23	0	0	0	0	0
163	107	CADDELL CONSTRUCTION, Montgomery, Ala.	707.3	347.1	2,604.2	100	0	0	0	0	0	0	0	20
164	183	BILFINGER NORTH AMERICA INC., Deer Park, Texas ^T	700.9	0.0	NA 200.5	23	0	0	0	77	0	0	0	0
165	141	BARNARD CONSTRUCTION CO. INC., Bozeman, Mont. ^T	698.3	195.1	288.5	0	0	23	34	31	10	0	0	0
166 167	175 117	KAJIMA BUILDING & DESIGN GROUP INC., Atlanta, Ga. WOOD PLC, Houston, Texas	698.0	0.0	1,067.0	55 0	22	34	0	23 66	0	0	0	0
168	171	TRUEBECK CONSTRUCTION, San Mateo, Calif.	690.3 688.6	0.0	NA 2,188.9	100	0	0	0	00	0	0	0	92
169	171	COASTAL CONSTRUCTION, Sair Mateo, Carii.	687.3	12.4		100	0	0	0	0	0	0	0	0
170	128	MCCOWNGORDON CONSTRUCTION, Kansas City, Mo.	673.0	0.0	1,219.0 1,165.0	99	0	0	0	1	0	0	0	82
171	173	BOZZUTO CONSTRUCTION CO., Greenbelt, Md. [†]	667.3	0.0	493.2	100	0	0	0	0	0	0	0	100
171	232	DELLBROOKJIKS, Quincy, Mass.	658.4	0.0	436.1	100	0	0	0	0	0	0	0	100
173	192	ANDERSON COLUMBIA CO. INC., Lake City, Fla.	652.0	0.0	669.0	0	24	0	0	0	76	0	0	0
174	**	SAULSBURY, Odessa, Texas	650.0	0.0	700.0	0	0	16	0	84	0	0	0	0
175	130	GREAT LAKES DREDGE & DOCK CO., Houston, Texas	648.8	0.0	773.8	0	0	0	0	0	100	0	0	0
176	195	KRAUS-ANDERSON, Minneapolis, Minn.	644.6	0.0	891.0	90	6	0	0	0	1	0	3	92
177	207	SPAWGLASS HOLDING, Selma, Texas [†]	643.5	0.0	556.0	88	5	0	3	0	4	0	0	65
178	224	UNITED ENGINEERS & CONSTRUCTORS INC., Mt. Laurel, N.J. [†]	637.8	67.5	126.9	0	0	100	0	0	0	0	0	20
179	154	KITCHELL CORP., Phoenix, Ariz.†	636.3	0.0	440.7	99	0	0	0	0	0	0	0	43
180	190		636.0	0.0	635.0	100	0	0	0	0	0	0	0	0
181	168	WILLIAMS BROTHERS CONSTRUCTION CO. INC., Houston, Texas	635.4	0.0	1,060.0	0	0	0	0	0	100	0	0	0
182	254	COMMERCIAL CONTRACTING CORP., Auburn Hills, Mich.†	633.6	63.0	1,225.0	4	83	1	7	4	0	0	0	0
183	170	FCI CONSTRUCTORS INC., Grand Junction, Colo.†	625.0	0.0	842.3	100	0	0	0	0	0	0	0	59
184	138		625.0	0.0	NA	23	0	0	0	77	0	0	0	0
185	199	SUPERIOR CONSTRUCTION HOLDING CO. INC., Jacksonville, Fla.†	621.8	0.0	927.8	0	0	0	0	6	94	0	0	0
186	270	SAUNDERS CONSTRUCTION INC., Englewood, Colo.†	621.2	0.0	830.0	97	2	1	0	0	1	0	0	89
187	142	BATSON-COOK CONSTRUCTION, Atlanta, Ga.	620.0	0.0	544.0	96	0	0	0	0	0	0	0	0
188	193	PEINADO CONSTRUCTION, Frisco, Texas	612.0	0.0	768.0	90	7	0	0	0	0	0	3	0
189	**	LANDMARK CONSTRUCTION LLC, Athens, Ga.	600.0	0.0	1,200.0	100	0	0	0	0	0	0	0	0
190	172	BARNHILL CONTRACTING CO., Rocky Mount, N.C.	599.0	0.0	713.6	53	0	0	0	0	47	0	0	26
191	253	THE OPUS GROUP, Minnetonka, Minn.	588.5	0.0	NA	100	0	0	0	0	0	0	0	0
192	164	LEE LEWIS CONSTRUCTION INC., Lubbock, Texas	584.0	0.0	900.0	100	0	0	0	0	0	0	0	90
193	174	GLY CONSTRUCTION, Bellevue, Wash.	583.8	0.0	804.2	100	0	0	0	0	0	0	0	100
194	196	ARCH-CON CORP., Houston, Texas	583.0	0.0	930.0	100	0	0	0	0	0	0	0	0
195	182	LAS VEGAS PAVING CORP., Las Vegas, Nev.	580.0	0.0	708.0	0	0	0	0	0	100	0	0	0
196	194	STAKER PARSON MATERIALS & CONSTRUCTION, Ogden, Utah	575.9	0.0	189.1	31	2	2	3	1	51	0	0	1
197	200	POGUE CONSTRUCTION CO. LP, McKinney, Texas	575.0	0.0	NA	100	0	0	0	0	0	0	0	91
198	159	HAWAIIAN DREDGING CONSTRUCTION CO. INC., Honolulu, Hawaii†	573.0	0.0	384.0	83	0	1	11	0	5	0	0	0
199	248	CALLAHAN INC., Bridgewater, Mass.	570.0	0.0	497.0	100	0	0	0	0	0	0	0	0
200	184	ZACHRY CONSTRUCTION CORP., San Antonio, Texas [†]	568.1	0.0	131.9	0	0	0	3	0	94	0	4	0

	: become chairman of the board.													
RAN			2022 REVENI		2022 NEW	GENERAL p	MANUFACELL	POWER	MTER/SE.	MOUS, PET.	TRANSPORTATION	HAZARDOUS WAS	TELECOM	% CM-AT-RISK
2023			TOTAL	INT'L	CONTRACTS		ĺ	<u> </u>	l					
201	111	GRAYCOR, Oakbrook Terrace, III.	567.6	0.0	NA	79	8	6	0	7	0	0	0	0
202	160	GE JOHNSON, Colorado Springs, Colo. ^T	566.5	0.0	951.0	99	0	0	0	0	0	0	0	91
203	165	C.W. DRIVER COS., Pasadena, Calif. ^T	565.9	0.0	1,321.0	100	0	0	0	0	0	0	0	91
204	312	MYCON GENERAL CONTRACTORS INC., Dallas, Texas	565.3	0.0	247.0	100	0	0	0	0	0	0	0	0
205	179	MASCARO CONSTRUCTION CO. LP, Pittsburgh, Pa.	564.8	0.0	214.5	67	1	2	4	7	20	0	0	59
206	294	PARKWAY C&A, Lewisville, Texas	560.0	0.0	540.0	100	0	0	0	0	0	0	0	0
207	244	DOME CONSTRUCTION, South San Francisco, Calif.	557.0	0.0	597.1	100	0	0	0	0	0	0	0	0
208	226	SKYLINE CONSTRUCTION, San Francisco, Calif. ^T	555.0	0.0	489.0	100	0	0	0	0	0	0	0	0
209	241	ELFORD INC., Columbus, Ohio	549.0	0.0	762.0	99	0	0	1	0	0	0	0	80
210	233	DIMEO CONSTRUCTION CO., Providence, R.I.	548.9	0.0	607.0	100	0	0	0	0	0	0	0	96
211	258	SLETTEN COS., Great Falls, Mont.†	547.6	0.0	443.1	73	0	5	8	0	13	0	0	22
212	185	DEACON CONSTRUCTION LLC, Citrus Heights, Calif.†	540.0	0.0	488.0	100	0	0	0	0	0	0	0	100
213	225	IOVINO ENTERPRISES, Great Neck, N.Y. ^T	534.7	0.0	1,031.0	22	0	0	2	0	61	0	1	0
214	279	J.P. CULLEN AND SONS INC., Janesville, Wis.	532.0	0.0	622.0	79	2	3	0	16	0	0	0	62
215 216	400 197	INDEPENDENCE CONSTRUCTION, Independence, Ohio†	531.0 529.5	0.0	625.0 321.8	97	3	0	0	0	0	0	0	74 22
217	280	BBL CONSTRUCTION SERVICES LLC, Albany, N.Y.				100	0	0	0	0	0	0	0	100
218	278	COMMODORE BUILDERS, Waltham, Mass.	528.3 522.0	0.0	494.7		0	0	0	0	0	0	0	0
219	309	MW BUILDERS, Pflugerville, Texas	516.9	0.0	668.0	100	0	0	0	0	0	0	0	0
220	229	RIDGEMONT COMMERCIAL CO., Irving, Texas WALSH CONSTRUCTION CO., Portland, Ore.	513.0	0.0	172.9 513.0	100	0	0	0	0	0	0	0	0
221	243	VECELLIO GROUP INC., Palm Beach, Fla. [†]	510.6	0.0	298.7	0	0	0	0	4	94	0	0	0
222	211	MILENDER WHITE, Arvada, Colo.	509.6	0.0	565.2	100	0	0	0	0	0	0	0	0
223	186	LEMOINE, Lafayette, La. [†]	508.0	0.0	600.0	89	0	0	5	0	3	0	0	50
224	176	PARSONS CORP., Centreville, Va.†	507.1	242.7	NA	47	0	0	0	0	49	1	2	33
225	108	CHINA CONSTR. AMERICA/PLAZA CONSTR., Jersey City, N.J.†	507.1	25.5	474.5	100	0	0	0	0	0	0	0	63
226	189	PIKE CONSTRUCTION SERVICES INC., Rochester, N.Y.	504.0	0.0	1,190.0	99	0	0	0	1	0	0	0	81
227	203	THE MIDDLESEX CORP., Littleton, Mass.†	503.9	0.0	636.3	0	0	6	0	0	94	0	0	7
228	276	KAUFMAN LYNN CONSTRUCTION, Delray Beach, Fla.	503.5	0.0	728.4	100	0	0	0	0	0	0	0	100
229	213	RAND CONSTRUCTION CORP., Alexandria, Va.	502.0	0.0	502.0	100	0	0	0	0	0	0	0	0
230	**	PENNTEX CONSTRUCTION, Blue Bell, Pa.	500.1	0.0	426.2	100	0	0	0	0	0	0	0	100
231	263	BOH BROS. CONSTRUCTION CO. LLC, New Orleans, La. [†]	496.4	0.0	587.1	50	0	2	0	21	28	0	0	41
232	285	HOLT CONSTRUCTION, Pearl River, N.Y.	496.1	0.0	426.0	100	0	0	0	0	0	0	0	53
233	324	EDIFICE INC., Charlotte, N.C.	495.0	0.0	531.0	95	5	0	0	0	0	0	0	16
234	187	R&O CONSTRUCTION, Ogden, Utah	495.0	0.0	439.0	93	5	0	0	0	2	0	0	100
235	220	ELECTRICAL CONSULTANTS INC., Billings, Mont.†	494.0	0.0	424.0	0	0	99	0	1	0	0	0	86
236	150	W. M. JORDAN CO., Newport News, Va.	493.9	0.0	1,003.7	90	7	0	0	0	3	0	0	68
237	202	BERNARDS, San Fernando, Calif. [†]	488.7	0.0	419.1	100	0	0	0	0	0	0	0	35
238	237	ARISTEO CONSTRUCTION CO., Livonia, Mich.†	488.2	0.0	NA	24	69	7	0	1	0	0	0	24
239	268	NEW SOUTH CONSTRUCTION CO., Atlanta, Ga.†	487.0	0.0	775.0	35	0	0	0	0	0	24	0	94
240	238	EMJ CONSTRUCTION, Chattanooga, Tenn.	479.9	0.0	245.2	93	0	0	0	7	0	0	0	0
241	242	GRANGER CONSTRUCTION CO., Lansing, Mich.	479.7	0.0	555.0	94	3	2	1	0	0	0	0	83
242	227	CHASSE BUILDING TEAM, Tempe, Ariz.	478.0	0.0	486.0	100	0	0	0	0	0	0	0	88
243	385	IDEAL CONTRACTING LLC, Detroit, Mich.	478.0	0.0	690.0	13	87	0	0	0	0	0	0	4
244	181	GRUNLEY CONSTRUCTION CO. INC., Rockville, Md.	475.0	0.0	850.0	100	0	0	0	0	0	0	0	23
245	208	ANDRES CONSTRUCTION SERVICES LLC, Dallas, Texas	473.6	0.0	431.0	100	0	0	0	0	0	0	0	0
246						73	0	1	12	0	14	0	0	0
	222	NAN INC., Honolulu, Hawaii	465.8	0.0	1,876.1	13	0			0	17	U	0	
247	222 210	NAN INC., Honolulu, Hawaii BRANCH GROUP, Roanoke, Va. [†]	465.8 463.3	0.0	765.8	27	0	0	0	0	60	0	0	1
-													-	1 100
247	210	BRANCH GROUP, Roanoke, Va. [†]	463.3	0.0	765.8	27	0	0	0	0	60	0	0	

RA	NK		2022 REVEN	LIF (\$ MIL)	2022 NEW	GENERAL B	MANUFACTURE	POWER	ER/SEu.	MDUS, / PC	TRANSPORT.	HAZARDOJIS.	TELECON	% CM-AT-RISK
2023		FIRM	TOTAL	INT'L	CONTRACTS	/ VIII	MAI	/ %	/ W	Mon	T. A.	144		/ %
251	296	CSI CONSTRUCTION CO., Colorado Springs, Colo.	450.0	0.0	617.0	100	0	0	0	0	0	0	0	4
252	306	HARKINS BUILDERS, Columbia, Md.	448.0	0.0	681.6	100	0	0	0	0	0	0	0	0
253	287	0&G INDUSTRIES INC., Torrington, Conn.	447.0	0.0	297.0	34	3	2	2	1	58	0	0	66
254	223	J. FLETCHER CREAMER & SON INC., Hackensack, N.J. [†]	446.8	0.0	227.5	2	0	15	43	5	19	0	16	0
255	372	CONTEGRA CONSTRUCTION CO., Edwardsville, III.	441.0	0.0	275.0	12	0	0	1	87	0	0	0	0
256	283	ALLIED POWER, Baton Rogue, La. [†]	440.8	0.0	941.9	0	0	100	0	0	0	0	0	0
257	256	CROWDER CONSTRUCTORS INC., Charlotte, N.C. [†]	440.4	0.0	618.4	2	2	17	52	5	11	0	0	12
258	240	SECURITY PAVING CO. INC., Westlake Village, Calif. [†]	440.0	0.0	120.0	0	0	0	0	0	100	0	0	0
259	163	MWH, Broomfield, Colo. [†]	439.5	16.8	685.8	0	9	0	77	14	0	0	0	51
260	201	THE KORTE CO., Highland, III. [†]	437.0	0.0	764.0	100	0	0	0	0	0	0	0	10
261	398	JUNEAU CONSTRUCTION CO., Atlanta, Ga.	436.5	0.0	NA	100	0	0	0	0	0	0	0	92
262	284	PC CONSTRUCTION CO., South Burlington, Vt.	432.4	0.0	560.8	47	18	2	33	0	0	0	0	27
263	304	URBAN ATELIER GROUP, New York, N.Y.	429.9	0.0	547.2	100	0	0	0	0	0	0	0	100
264	146	WIELAND, Lansing, Mich.	427.7	0.0	317.0	26	28	0	0	45	0	0	0	4
265	261	BULLEY & ANDREWS, Chicago, III.	426.0	0.0	426.0	100	0	0	0	0	0	0	0	70
266	289	DICK ANDERSON CONSTRUCTION INC., Helena, Mont.	425.2	0.0	NA	85	6	0	2	0	1	0	0	0
267	251	LYLES CONSTRUCTION GROUP, Fresno, Calif.†	425.1	0.0	88.5	8	0	2	82	6	2	0	0	2
268	317	SHIEL SEXTON CO. INC., Indianapolis, Ind. [†]	423.0	0.0	739.1	97	0	0	0	0	0	0	3	62
269	246	ROCKFORD CONSTRUCTION CO., Grand Rapids, Mich.	422.4	2.7	290.9	92	0	0	0	8	0	0	0	0
270	218	SUKUT CONSTRUCTION LLC, Santa Ana, Calif.	422.2	0.0	646.0	22	0	12	52	0	9	0	0	0
271	341	NEXAMP, Boston, Mass.	422.0	0.0	422.0	0	0	100	0	0	0	0	0	100
272	357	WOHLSEN CONSTRUCTION CO., Lancaster, Pa.	420.3	0.0	407.1	75	25	0	0	0	0	0	0	66
273	266	FAGEN INC., Granite Falls, Minn.	419.0	0.0	575.0	0	0	15	0	85	0	0	0	0
274	333	CURRENT BUILDERS, Pompano Beach, Fla.	417.0	0.0	358.0	100	0	0	0	0	0	0	0	100
275	322	HASELDEN CONSTRUCTION, Centennial, Colo. [↑]	414.0	0.0	747.0	100	0	0	0	0	0	0	0	82
276	234	CDM SMITH, Boston, Mass. ^T	411.6	0.0	389.1	0	0	0	100	0	0	0	0	0
277	292	SEMA CONSTRUCTION INC., Centennial, Colo. [†]	411.6	0.0	286.8	0	16	0	0	2	82	0	0	30
278	378	RUSSELL GROUP INC., Davenport, Iowa [†]	408.3	0.0	384.0	100	0	0	0	0	0	0	0	49
279	**	CAHILL CONTRACTORS, San Francisco, Calif.	408.3	0.0	NA	100	0	0	0	0	0	0	0	0
280	259	DRYMALLA CONSTRUCTION CO., Columbus, Texas	408.0	0.0	200.0	100	0	0	0	0	0	0	0	52
281	336	FRANK L. BLUM CONSTRUCTION CO., Winston-Salem, N.C.	405.0	0.0	473.0	100	0	0	0	0	0	0	0	98
282	300	CAJUN INDUSTRIES HOLDINGS LLC, Baton Rouge, La.	403.8	0.0	517.6	0	5	9	0	74	7	0	5	0
283	269	DANIS, Miamisburg, Ohio	397.1	0.0	269.9	85	0	0	0	15	0	0	0	89
284	236	NIBBI BROS. ASSOCIATES INC., San Francisco, Calif. DEANGELIS DIAMOND CONSTRUCTION, Naples, Fla.	396.5	0.0	594.0	96	11	0	0	0	0	0	0	95
285 286	262 245	TRITON CONSTRUCTION CO. LLC, New York, N.Y.	396.0 393.0	0.0	416.5 200.0	100	0	0	0	0	0	0	0	100
	308			0.0		100	0	0	0	0	0	0	0	
287 288	178	SKENDER, Chicago, III. RODGERS BUILDERS, Charlotte, N.C.	392.6 390.2	0.0	775.0 NA	100	0	0	0	0	0	0	0	75 94
289	293	LYDIG CONSTRUCTION, Spokane Valley, Wash.	390.2	0.0	149.0	83	8	0	0	9	0	0	0	45
290	212	FRANA COS. INC., Hopkins, Minn.	385.4	0.0	NA	100	0	0	0	0	0	0	0	0
291	249	PERNIX GROUP INC., Lombard, III.†	383.7	97.3	360.5	74	21	3	0	0	2	0	0	0
292	315	SHELCO LLC, Charlotte, N.C.	382.8	0.0	NA	67	33	0	0	0	0	0	0	5
292	274	SNYDER LANGSTON, Irvine, Calif.	381.0	0.0	NA NA	100	0	0	0	0	0	0	0	0
294	228	MANSON CONSTRUCTION CO., Seattle, Wash.†	378.1	1.5	360.2	0	0	0	0	7	93	0	0	0
295	264	C. OVERAA & CO., Richmond, Calif.	377.7	0.0	273.6	58	0	2	34	5	1	0	0	33
296	260		377.7	0.0	362.0	100	0	0	0	0	0	0	0	100
297	305	S. T. WOOTEN CORP., Wilson, N.C.	374.5	0.0	296.1	0	0	0	0	0	100	0	0	0
298	272	KRAEMER NORTH AMERICA LLC, Plain, Wis.	373.8	0.0	403.9	0	0	0	0	0	100	0	0	52
299	328	HARPER CONSTRUCTION CO. INC., San Diego, Calif.	373.8	0.0	318.2	59	0	0	0	0	41	0	0	0
300	337	BOWEN ENGINEERING CORP., Indianapolis, Ind. [†]	372.0	0.0	393.0	0	0	18	69	5	0	0	0	3
-500	-56/		372.0	0.0	373.0	U	U	10	00	,	U	U	U	,

						GENERALP	MANUFACTURE	9Million .	WATER/SEWED	NOUS, LOS	TRANSPORT.	HAZARDOILE	S WASTE	HISK
RAI 2023		FIRM	2022 REVEN	UE (\$ MIL)	2022 NEW CONTRACTS	SENERAL	MANUFAL	POWER	WATER	, snaw	TRANSP _O	HAZARDC	TELECOM	% CM-AT-RISK
301	252	COLUMBIA, North Reading, Mass.	370.0	0.0	94.9	90	8	0	0	0	2	0	0	100
302	307	HARPER GENERAL CONTRACTORS, Greenville, S.C.	368.2	0.0	301.7	81	6	0	14	0	0	0	0	40
303	257	JPI, Irving, Texas [†]	367.6	0.0	1,040.6	100	0	0	0	0	0	0	0	0
304	350	MARCH ASSOCIATES CONSTRUCTION INC., Wayne, N.J.	366.0	0.0	535.0	100	0	0	0	0	0	0	0	0
305	250	Q&D CONSTRUCTION, Sparks, Nev.	361.2	0.0	211.1	4	1	0	2	10	82	0	0	23
306	221	CLARK CONSTRUCTION CO., Lansing, Mich.	361.0	0.0	855.0	93	0	1	6	0	0	0	0	48
307	273	HAWKINS CONSTRUCTION CO., Omaha, Neb.	356.8	0.0	258.5	3	0	0	27	0	69	0	0	13
308	239	EXXEL PACIFIC INC., Bellingham, Wash.	352.0	0.0	451.0	100	0	0	0	0	0	0	0	0
309	320	THE BETTE COS., Latham, N.Y.	351.6	0.0	369.0	86	0	5	0	0	9	0	0	0
310	**	POETTKER CONSTRUCTION CO., Breese, III.	350.0	0.0	310.0	87	0	13	0	0	0	0	0	5
311	295	SCHIMENTI CONSTRUCTION CO., New York, N.Y.	347.0	0.0	360.0	100	0	0	0	0	0	0	0	0
312	376	R.D. OLSON CONSTRUCTION, Irvine, Calif.	345.1	0.0	165.0	100	0	0	0	0	0	0	0	0
313	314	PIONEER GENERAL CONTRACTORS INC., Grand Rapids, Mich.	345.0	0.0	311.0	72	28	0	0	0	0	0	0	0
314	281	HUNZINGER CONSTRUCTION CO., Brookfield, Wis.	343.8	0.0	318.0	74	26	0	0	0	0	0	0	82
315	332	JIM COOPER CONSTRUCTION CO. INC., Birmingham, Ala.	341.0	0.0	196.3	100	0	0	0	0	0	0	0	0
316	323	M. B. KAHN CONSTRUCTION CO. INC., Columbia, S.C.	338.9	0.0	433.5	71	14	0	15	0	0	0	0	35
317	325	BRADBURY STAMM CONSTRUCTION INC., Albuquerque, N.M. [†]	336.2	0.0	265.0	91	4	0	2	0	3	0	0	42
318	301	SHOOK CONSTRUCTION, Moraine, Ohio	336.0	0.0	515.0	55	12	0	33	0	0	0	0	65
319	**	MILLER VALENTINE CONSTRUCTION, Cincinnati, Ohio	335.0	0.0	263.0	53	47	0	0	0	0	0	0	29
320	255	PLANT CONSTRUCTION CO. LP, San Francisco, Calif.	331.4	0.0	226.6	100	0	0	0	0	0	0	0	99
321	214	CR MEYER, Oshkosh, Wis.	327.0	0.0	NA	1	9	2	0	83	0	0	0	0
322	302	DOSTER CONSTRUCTION CO., Birmingham, Ala.	326.6	0.0	415.6	85	15	0	0	0	0	0	0	86
323	291	THE HAGERMAN GROUP, Fort Wayne, Ind.	325.0	0.0	225.0	91	6	0	0	3	0	0	0	66
324	392	GARDNER BUILDERS, Minneapolis, Minn.	323.0	0.0	250.0	90	10	0	0	0	0	0	0	29
325	310	HILL & WILKINSON GENERAL CONTRACTORS, Richardson, Texas	322.7	0.0	241.8	70	30	0	0	0	0	0	0	83
326	230	HOURIGAN, Richmond, Va.	319.1	0.0	282.1	100	0	0	0	0	0	0	0	70
327	316	DONOHOE CONSTRUCTION CO., Bethesda, Md.	316.7	0.0	266.0	100	0	0	0	0	0	0	0	0
328	319	ABSHER CONSTRUCTION CO., Puyallup, Wash.	316.0	0.0	383.0	73	0	0	0	0	27	0	0	0
329	330	RIVER CITY CONSTRUCTION LLC, East Peoria, III. [†]	315.9	0.0	405.4	61	28	0	11	0	0	0	0	22
330	297	LEOPARDO COS., Hoffman Estates, III.	315.0	0.0	560.0	100	0	0	0	0	0	0	0	0
331	380	T N WARD CO., Ardmore, Pa.	314.8	0.0	731.2	91	0	6	0	0	3	0	1	100
332	**	DENHAM-BLYTHE CO., Lexington, Ky.	314.0	0.0	202.0	8	35	0	1	36	0	20	0	3
333	267	KBE BUILDING CORP., Farmington, Conn. [†]	311.6	0.0	692.3	100	0	0	0	0	0	0	0	69
334	335	MARKET & JOHNSON INC., Eau Claire, Wis.	310.4	0.0	271.7	94	2	0	1	3	0	0	0	0
335 336	364	EXECUTIVE CONSTRUCTION INC., Hillside, III. ALBERT C. KOBAYASHI INC., Waipahu, Hawaii	310.0	0.0	38.4	100	0	0	0	0	0	0	0	94
337	355	,	309.0	0.0	223.0	100	0	0	0	0	0	0	0	100
338	286	FORTUNE-JOHNSON LLC, Peachtree Corners, Ga. KLINGER COS. LLC, Sioux City, Iowa†	307.0 306.0	0.0	261.4	22	14	0	0	63	0	0	1	3
339	288	KBS INC., Richmond, Va.	304.7	0.0	491.4	37	63	0	0	03	0	0	0	63
340	353	PRIMUS BUILDERS INC., Woodstock, Ga.	303.0	0.0	352.0	85	15	0	0	0	0	0	0	100
341	345	GH PHIPPS CONSTRUCTION COS., Greenwood Village, Colo.†	300.5	0.0	88.3	99	0	0	0	0	1	0	0	95
342	311	TERMINAL CONSTRUCTION CORP., Wood-Ridge, N.J.	300.0	0.0	200.0	100	0	0	0	0	0	0	0	0
343	361	WESPAC CONSTRUCTION, Phoenix, Ariz.†	299.2	0.0	61.3	100	0	0	0	0	0	0	0	100
344	299	PERLO CONSTRUCTION, Tualatin, Ore.†	297.2	0.0	285.4	100	0	0	0	0	0	0	0	0
345	334	NEI GENERAL CONTRACTING, Randolph, Mass.	295.5	0.0	163.7	100	0	0	0	0	0	0	0	0
346	271	LEE KENNEDY CO., Quincy, Mass.	295.0	0.0	95.0	100	0	0	0	0	0	0	0	100
347	327	BERGLUND CONSTRUCTION CO., Chicago, III.	295.0	0.0	334.0	100	0	0	0	0	0	0	0	74
348	366	BUCH CONSTRUCTION, Laurel, Md.	295.0	0.0	325.0	100	0	0	0	0	0	0	0	0
349	**	THOMPSON TURNER CONSTRUCTION, Sumter, S.C.	295.0	0.0	417.0	100	0	0	0	0	0	0	0	87
350	358	BLACH CONSTRUCTION, San Jose, Calif.	294.0	0.0	842.0	100	0	0	0	0	0	0	0	0
220	-220	DENOTI CONSTRUCTION, SAIT 1050, Calli.	274.0	0.0	042.0	100	U	U	U	U	U	U	U	

RAI			2022 REVEN		2022 NEW	GENERAL B	MANUFACTUR!!	РОМЕЯ	WATER/SEWE	INDUS / PET	TRANSPORT.	HAZARDOJIC	TELECON	% CM-AT-AISK
	2022		TOTAL	INT'L	CONTRACTS		ĺ							
351	368	ROGER B. KENNEDY CONSTRUCTION, Altamonte Springs, Fla.	293.3	0.0	200.0	100	0	0	0	0	0	0	0	100
352	226	MOWERY, Mechanicsburg, Pa.	289.0	0.0	120.0	28	7	0	0	62	0	0	0	10
353	326	D.F. CHASE INC., Nashville, Tenn.	284.0	0.0	450.0	80	7	0	0	0	0	0	0	55
354	331 340	HAYDON BUILDING CORP., Phoenix, Ariz.	283.0	0.0	456.0	60	0	0	11	0	24	0	4	55
355		LANDSOUTH CONSTRUCTION, Jacksonville, Fla.	281.9	0.0	989.4	100	0	-		0	-		0	0
356	277	PENCE CONTRACTORS, Lake Oswego, Ore. PALDWIN S. CHELL CONSTRUCTION CO. Little Rook Ark	280.8	0.0	205.0	100	12	0	0	0	0	0	0	98
357 358	391	BALDWIN & SHELL CONSTRUCTION CO., Little Rock, Ark.	280.3	0.0	NA 242.0	100	12	0	0	0	0	0	0	0
359	216 373	MATT CONSTRUCTION, Santa Fe Springs, Calif.	280.0	0.0	242.0 325.0	100	0	0	0	0	0	0	0	0
360	365	WILLIAM A RANDOLPH INC., Gurnee, III. CF EVANS CONSTRUCTION, Orangeburg, S.C.	277.0	0.0	599.6	100	0	0	0	0	0	0	0	0
361	362	ROEBBELEN CONTRACTING INC., El Dorado Hills, Calif.	274.6	0.0	352.5	77	0	0	0	0	0	0	23	0
362	381	CCC GROUP INC., San Antonio, Texas	274.4	8.0	167.0	5	11	5	0	62	7	0	4	0
363	298	SEVENSON ENVIRONMENTAL, Niagara Falls, N.Y.	274.4		342.0	0	0	0	0	02	0	100	0	0
364	349	CHARLES PERRY PARTNERS INC., Gainesville, Fla.	269.0	0.0	382.0	100	0	0	0	0	0	0	0	65
365	383	RABREN GENERAL CONTRACTORS, Auburn, Ala.	268.0	0.0	263.0	100	0	0	0	0	0	0	0	0
366	120	WORLEY, Houston, Texas [†]	265.3	0.0	203.0 NA	86	0	0	0	0	0	14	0	0
367	318	MORLEY BUILDERS, Santa Monica, Calif.†	264.0	0.0	165.0	100	0	0	0	0	0	0	0	0
368	344	FONTAINE BROS. INC., Springfield, Mass.	261.2	0.0	178.5	100	0	0	0	0	0	0	0	61
369	339	BARR & BARR INC., New York, N.Y.	260.0	0.0	531.0	100	0	0	0	0	0	0	0	100
370	329	E.W. HOWELL CO. LLC, Plainview, N.Y.	258.0	0.0	395.7	100	0	0	0	0	0	0	0	48
371	342	FORT MYER CONSTRUCTION CORP., Washington, D.C.	256.0	0.0	237.0	0	0	14	10	0	68	0	0	0
372	363	RONCELLI INC., Sterling Heights, Mich.	253.0	22.0	430.0	47	30	0	0	23	0	0	0	14
373	348	GARCO CONSTRUCTION, Spokane, Wash.	252.3	0.0	390.0	71	1	2	11	5	10	0	0	28
374	384	CLARK CONTRACTORS, Little Rock, Ark.	250.6	0.0	419.0	100	0	0	0	0	0	0	0	100
375	338	BRYAN CONSTRUCTION INC., Colorado Springs, Colo.†	250.3	5.4	429.1	97	0	0	0	0	3	0	0	84
376	**	BH INC., Naples, Utah	250.1	0.0	219.4	37	1	29	10	19	0	0	3	100
377	351	J.F. BRENNAN CO. INC., La Crosse, Wis.	250.0	0.0	250.0	0	0	4	16	0	24	56	0	0
378	**	BURKE CONSTRUCTION GROUP INC., Las Vegas, Nev.	247.5	0.0	338.2	100	0	0	0	0	0	0	0	83
379	**	AHTNA NETIFYE LLC, Anchorage, Alaska†	246.6	0.0	205.0	29	0	1	4	10	42	15	0	0
380	**	S. M. WILSON & CO., St. Louis, Mo.	245.4	0.0	358.9	100	0	0	0	0	0	0	0	74
381	393	BELL & ASSOCIATES CONSTRUCTION LLC, Brentwood, Tenn.	245.0	0.0	403.0	63	0	0	0	1	36	0	0	44
382	374	BYRNE CONSTRUCTION SERVICES, Fort Worth, Texas	244.9	0.0	365.0	95	0	0	0	0	5	0	0	82
383	265	BUTZ ENTERPRISES INC., Allentown, Pa. [†]	244.6	0.0	269.1	100	0	0	0	0	0	0	0	90
384	359	W.G. CLARK CONSTRUCTION CO., Seattle, Wash.	244.3	0.0	240.0	100	0	0	0	0	0	0	0	0
385	354	PARRISH CONSTRUCTION GROUP INC., Perry, Ga.	242.5	0.0	310.0	96	4	0	0	0	0	0	0	95
386	386	COAKLEY & WILLIAMS CONSTRUCTION, Bethesda, Md. [†]	242.3	0.0	142.1	100	0	0	0	0	0	0	0	0
387	371	KEY CONSTRUCTION INC., Wichita, Kan.	242.0	0.0	242.0	88	0	0	0	0	0	0	12	62
388	**	DESCOR BUILDERS, Roseville, Calif.	240.9	0.0	139.0	100	0	0	0	0	0	0	0	0
389	379	GHILOTTI CONSTRUCTION CO., Santa Rosa, Calif.	240.3	0.0	220.0	4	0	0	33	0	63	0	0	100
390	**	BUFFALO CONSTRUCTION, Louisville, Ky.	240.0	0.0	197.0	100	0	0	0	0	0	0	0	0
391	313	BROWN CONSTRUCTION INC., West Sacramento, Calif.	238.2	0.0	265.5	100	0	0	0	0	0	0	0	0
392	303	WILLIAMS INDUSTRIAL SERVICES GROUP INC., Atlanta, Ga.	238.0	5.5	NA	0	0	78	10	7	0	5	0	0
393	**	BARRY-WEHMILLER DESIGN GROUP, St. Louis, Mo.	236.8	0.0	362.0	0	15	0	0	85	0	0	0	1
394	**	J.D. ECKMAN INC., Atglen, Pa.	236.0	0.0	196.1	0	0	0	0	0	100	0	0	0
395	370	WAGMAN INC., York, Pa. [†]	235.4	0.0	141.4	20	0	0	0	5	75	0	0	1
396	**	A.R. MAYS CONSTRUCTION, Scottsdale, Ariz.	235.0	0.0	235.0	100	0	0	0	0	0	0	0	32
397	**	EAGLE BUILDING CO., Minneapolis, Minn.	234.0	0.0	301.0	100	0	0	0	0	0	0	0	18
398	321	KIELY FAMILY OF COS., Tinton Falls, N.J. [†]	232.9	0.0	750.0	0	0	0	12	88	0	0	0	0
399	**	OMNIBUILD, New York, N.Y.	232.4	0.0	413.5	100	0	0	0	0	0	0	0	0
400	356	P. AGNES, Philadelphia, Pa.	230.0	0.0	140.0	100	0	0	0	0	0	0	0	87

Where To Find the Top 400

FIRM	RANK	FIRM	RANK	FIRM	RANK	FIRM	RANK
Α		Buch Construction	348	Denham-Blythe Co.	332	Gray Construction	37
<u> </u>		Buffalo Construction	390	Dennis Group	138	Graycor	201
Absher Construction Co.	328	Build Group	122	DesCor Builders	388	Great Lakes Dredge & Dock Co.	175
Adolfson & Peterson Construction	82	Bulley & Andrews	265	Devcon Construction Inc.	46	Grunley Construction Co. Inc.	244
AECOM	14	Burke Construction Group Inc.	378	PJ Dick - Trumbull - Lindy Group	94		
P. Agnes	400	Burns & McDonnell	31	Dimeo Construction Co.	210	<u>H</u>	
Ahtna Netifye LLC	379	Butz Enterprises Inc.	383	Dome Construction	207	H&M Co. Inc.	153
Alberici-Flintco	39	Byrne Construction Services	382	Donohoe Construction Co.	327	The Hagerman Group	323
Allied Power	256			Doster Construction Co.	322	Hanover Co.	147
Alston Construction	48	C		DPR Construction	6	BL Harbert International	98
Ames Construction Inc.	65	Caddell Construction	163	Dragados	35	Harkins Builders	252
Andersen Construction	109	Cahill Contractors	279	C.W. Driver Cos.	203	Harper Construction Co. Inc.	299
Anderson Columbia Co. Inc.	173	Cajun Industries Holdings LLC	282	Drymalla Construction Co.	280	Harper General Contractors	302
Dick Anderson Construction Inc.	266	Callahan Inc.	199	JE Dunn Construction Group	16	Harvey Harvey-Cleary	58
ANDRES Construction Services LLC	245	Carroll Daniel Construction Co.	249	Е		Haselden Construction	275
APTIM	118	Catamount Constructors Inc.	121			Haskell	59
Arch-Con Corp.	194	CBRE	101	Eagle Building Co.	397	Hathaway Dinwiddie Construction Co.	76
ARCO Construction Cos. Aristeo Construction Co.	17	CCC Group Inc.	362	ECC	157	Hawaiian Dredging Construction Co. Inc.	198
	238	CDM Smith	276	J.D. Eckman Inc.	394	Hawkins Construction Co.	307
ASRC Industrial	125	CF Evans Construction	360	Edifice Inc.	233	Haydon Building Corp.	354
Austin Industries	38	D.F. Chase Inc.	353	Electrical Consultants Inc.	235	Hensel Phelps	11
В		Chasse Building Team	242	Elford Inc.	209	Herzog	117
		China Constr. America/Plaza Constr.	225	EMJ Construction	240	Hill & Wilkinson General Contractors	325
Baldwin & Shell Construction Co.	357	Choate Construction Co.	63	Engineered Structures Inc. (ESI)	130	Hillwood Construction Services	136
Balfour Beatty US	26	The Christman Co.	85	ENTACT	250	HITT Contracting Inc.	18
Barnard Construction Co. Inc.	165	The Cianbro Cos.	96	Evans General Contractors	56	Hoar Construction	107
Barnhill Contracting Co.	190	Clancy & Theys Construction	131	Executive Construction Inc.	335	Hoffman Construction	30
Barr & Barr Inc.	369	Clark Construction Co.	306	Exxel Pacific Inc.	308	Holder Construction	27
Bartlett Cocke General Contractors LLC	137	Clark Contractors	374	Exyte Americas Holding Inc.	133	Holt Construction	232
Barton Malow Holdings LLC	25	Clark Group	9	L		Hourigan	326
Barry-Wehmiller Design Group	393	W.G. Clark Construction Co.	384	F		E.W. Howell Co. LLC	370
Batson-Cook Construction	187	Clayco	20	Fagen Inc.	273	Hunter Roberts Construction Group LLC	68
BBL Construction Services LLC	216	Clune Construction	64	FCI Constructors Inc.	183	Hunzinger Construction Co.	314
Bechtel	2	Coakley & Williams Construction	386	FCL Builders LLC	54	1	
The Beck Group	119	Coastal Construction Group	169	Ferreira Construction Co. Inc.	140	<u> </u>	
Bell & Associates Construction LLC	381	Columbia	301	Ferrovial Construction US Holdings Corp.	47	Ideal Contracting LLC	243
Berglund Construction Co.	347	Commercial Contracting Corp.	182 217	J.H. Findorff & Son Inc.	112	IMC Construction	248
Bernards The Bette Cos.	237	Commodore Builders	50	Flatiron Construction	49	Independence Construction	215
	309	The Conlan Company Consigli Building Group Inc.	41	J. Fletcher Creamer & Son Inc.	254	INTECH Construction	296
BH Inc.	376		83	Fluor	8	Iovino Enterprises	213
Big-D Construction	43 164	Construction Partners Contegra Construction Co.	255	Fontaine Bros. Inc.	368	IPS-Integrated Project Services LLC	126
Bilfinger North America Inc. Blach Construction	350	Jim Cooper Construction Co. Inc.	315	Fort Myer Construction Corp.	371	1	
Black & Veatch	42	CORE Construction Group	69	Fortis Construction Inc.	55	J	
Blue Ridge Power	104	CRB	108	Fortune-Johnson LLC	337	Jacobsen Construction Co. Inc.	132
Frank L. Blum Construction Co.	281	Crossland Construction Co. Inc.	91	Frana Cos. Inc.	290	Jingoli - DCO	123
BNBuilders	93	Crowder Constructors Inc.	257	_		Joeris General Contractors	134
Boh Bros. Construction Co. LLC	231	CSI Construction Co.	251	G		GE Johnson	202
The Boldt Co.	77	J.P. Cullen and Sons Inc.	214	Garco Construction	373	W. M. Jordan Co.	236
Bowen Engineering Corp.	300	Current Builders	274	Gardner Builders	324	JPI	303
Bozzuto Construction Co.	171	ourion bundoro	2	Garney Holding Co.	71	JRM Construction Management	115
Bradbury Stamm Construction Inc.	317	D		Ghilotti Construction Co.	389	Juneau Construction Co.	261
Branch Group	247	Danis	283	Gilbane Building Co.	12		
Brasfield & Gorrie LLC	21	James G. Davis Construction Corp.	124	GLY Construction	193	K	
J.F. Brennan Co. Inc.	377	Day & Zimmermann	90	Goodfellow Bros.	145	M. B. Kahn Construction Co. Inc.	316
Brinkmann Constructors	80	Deacon Construction LLC	212	Graham Construction	111	Kajima Building & Design Group Inc.	166
Brown Construction Inc.	391	DeAngelis Diamond Construction	285	Granger Construction Co.	241	KAST Construction LLC	149
Bryan Construction Inc.	375	Dellbrook JKS	172	Granite Construction Inc.	36	Kaufman Lynn Construction	228
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FIRM	RANK	FIRM	RANK	FIRM	RANK	FIRM	RANK
KBE Building Corp.	333	MW Builders	218	Rand Construction Corp.	229	Triton Construction Co. LLC	286
KBS Inc.	339	MWH	259	William A Randolph Inc.	359	Truebeck Construction	168
Lee Kennedy Co.	346	MYCON General Contractors Inc.	204	E.E. Reed Construction LP	67	The Turner Corp.	100
Roger B. Kennedy Construction	351	Allan Myers	87	Ridgemont Commercial Co.	219	Turner Industries Group LLC	45
Key Construction Inc.	387	Allali Mycis	O/	River City Construction LLC	329	Tutor Perini Corp.	23
Kiely Family of Cos.	398	N		Robins & Morton	61	iutoi reiliii corp.	23
Kiewit Corp.	4			Rockford Construction Co.	269	U	
Kitchell Corp.	179	Nabholz	102	Rodgers Builders	288		
Klinger Cos. LLC	338	Nan Inc.	246	Roebbelen Contracting Inc.	361	United Engineers & Constructors Inc.	178
Albert C. Kobayashi Inc.	336	NEI General Contracting	345	Rogers-O'Brien Construction	144	Urban Atelier Group	263
The Kokosing Group of Cos.	60	New South Construction Co.	239	Roncelli Inc.	372	V	
The Korte Co.	260	Nexamp	271	The Rudolph Libbe Cos. Inc.	105		
KPRS Construction	103	Nibbi Bros. Associates Inc.	284	Russell Group Inc.	278	James R. Vannoy & Sons Construction Co. Inc.	127
Kraemer North America LLC	298	0		Ryan Cos. US Inc.	28	VCC LLC	152
Kraus-Anderson	176	0		Rycon Construction Inc.	139	Vecellio Group Inc.	221
Naus-Anuerson	170	0&G Industries Inc.	253	nycon construction inc.	100	Vinci Construction USA (f/k/a Eurovia USA)	106
		O'Neil Industries Inc.	95	S		\A/	
		OHLA USA Inc.	88			W	
Landmark Construction LLC	189	Okland Construction	78	S&B Engineers and Constructors	92	Wagman Inc.	395
LandSouth Construction	355	R.D. Olson Construction	312	Samet Corp.	84	Walbridge	34
Lane Industries Inc.	81	Oltmans Construction Co.	120	Satterfield & Pontikes Construction Inc.	135	Walsh Construction Co.	220
Las Vegas Paving Corp.	195	Omnibuild	399	Saulsbury	174	The Walsh Group	15
Lease Crutcher Lewis	156	The Opus Group	191	Saunders Construction Inc.	186	T N Ward Co.	331
LeChase Construction Services LLC	113	Orion Group Holdings Inc.	154	Schimenti Construction Co.	311	Webcor	110
LEMOINE	223	C. Overaa & Co.	295	Security Paving Co. Inc.	258	Weeks Marine Inc.	114
Lendlease	53			Sellen Construction	180	Weis Builders Inc.	161
Leopardo Cos.	330	P		SEMA Construction Inc.	277	The Weitz Co. & Affiliates	72
Level 10 Construction	100	PARIC Holdings	151	Sevenson Environmental	363	Wespac Construction	343
Lee Lewis Construction Inc.	192	Parkway C&A	206	Shawmut Design and Construction	89	Wharton-Smith Inc.	160
Lydig Construction	289	Parrish Construction Group Inc.	385	Shelco LLC	292	The Whiting-Turner Contracting Co.	7
Lyles Construction Group	267	Parsons Corp.	224	Shiel Sexton Co. Inc.	268	WIELAND	264
M		F.H. Paschen	143	Shimmick	150	F.A. Wilhelm Construction	74
IVI		PC Construction Co.	262	Shook Construction	318	Williams Brothers Construction Co. Inc.	181
J.T. Magen & Co. Inc.	66	PCL Construction Enterprises	13	Skanska USA	10	Williams Industrial Services Group Inc.	392
Manhattan Construction Group	70	Peinado Construction	188	Skender	287	Willmeng Construction	129
Manson Construction Co.	294	Pence Contractors	356	Skyline Construction	208	S. M. Wilson & Co.	380
March Associates Construction Inc.	304	Penntex Construction	230	Sletten Cos.	211	Wohlsen Construction Co.	272
Market & Johnson Inc.	334	The PENTA Building Group	128	C D Smith Construction	155	Wood PLC	167
Mascaro Construction Co. LP	205	Pepper Construction	52	Snyder Langston	293	S. T. Wooten Corp.	297
MasTec Inc.	3	Perlo Construction	344	Southland Holdings	97	Worley	366
Matrix Service Co.	148	Pernix Group Inc.	291	SpawGlass Holding	177	. Holidy	000
MATT Construction	358	Charles Perry Partners Inc.	364	Stacy and Witbeck Inc.	158	X	
A.R. Mays Construction	396	Phillips Infrastructure Holdings	162	Staker Parson Materials & Construction	196		
McCarthy Holdings Inc.	19	GH Phipps Construction Cos.	341	Stellar	184	XL Construction Corp.	141
McCownGordon Construction	170	Pike Construction Services Inc.	226	Sterling Infrastructure Inc.	51	Y	
McGough	116	Pioneer General Contractors Inc.	313	STO Building Group	5		
The McShane Cos.	79	Plant Construction Co. LP	320	Suffolk Construction Co. Inc.	24	The Yates Cos. Inc.	40
Messer Construction Co.	73	Poettker Construction Co.	310	Sukut Construction LLC	270	7	
CR Meyer	321	Poque Construction Co. LP		Summit Contracting Group Inc.	86	<u>Z</u>	
Michels Corp.	32	Power Construction Co. LLC	197 75	Sundt Construction Inc.	62	Zachry Construction Corp.	200
The Middlesex Corp.	227	Primus Builders Inc.	340	Superior Construction Holding Co. Inc.	185	Zachry Group	33
Milender White	222	i minus punucis IIIC.	340	Swinerton	29		
Miller Valentine Construction	319	Q		Т			
Millie and Severson General Contractors	146			1			
Miron Construction Co. Inc.	57	Q&D Construction	305	Teichert Construction	99		
Morley Builders	367	R		Terminal Construction Corp.	342		
Mortenson	22	11		Thompson Turner Construction	349		
						t .	
Moss	44	R&O Construction	234	Torcon Inc.	159		

Rank Company Subsidiary

1 The Turner Corp.

Clark Builders Lathrop

SourceBlue

Turner Construction Company

Turner International

2 Bechtel

BNT International Company

Bechtel Construction Operation, Inc.

Bechtel Corporation

Bechtel Global Energy, Inc.

Bechtel Global Infrastructure & Minerals Inc.

Bechtel India Private Ltd.

Bechtel Nuclear, Security & Environmental, Inc.

3 MasTec Inc.

EC Source

FNF Construction, Inc.

Henkels & McCoy

Infrastructure and Energy Alternatives, Inc.

Intren. LLC

MasTec Advanced Technology

MasTec Network Solutions

MasTec Utility Services

Precision Pipeline

Pumpco

Wanzek Construction

4 Kiewit Corp.

Cherne Contracting Corporation

Construction Kiewit Cie

Foundations West Construction ULC

Ganotec Inc

Kiewit Building Group Inc

Kiewit Construction Services ULC

Kiewit Engineering Group Inc

Kiewit Foundations Co

Kiewit Infrastructure Co

Rank Company Subsidiary

Kiewit Infrastructure South Co

Kiewit Infrastructure West Co

Kiewit Nuclear Solutions Co

Kiewit Offshore Services, Ltd

Kiewit Power Constructors Co

Kiewit Water Facilities South Co

Mass. Electric Construction Co

Peter Kiewit Sons ULC

TIC - The Industrial Company

5 STO Building Group

Abbott Construction

Ajax Building Company

BCCI Construction

Govan Brown

LF Driscoll

LF Driscoll Healthcare

Layton Construction

Pavarini Construction

Pavarini McGovern

RC Andersen

STO Mission Critical

Structure Tone Global Services

Structure Tone International

Structure Tone LLC

Structure Tone Southwest

8 Fluor

Fluor Constructors Intenational Inc Fluor Enterprises Inc.

10 Skanska USA

Skanska USA Building Skanska USA Civil

12 Gilbane Building Co.

G.O. Services

GRS Disaster Recovery

Gilbane Federal

Rank Company Subsidiary

13 PCL Construction Enterprises

Construction PCL Inc.

Melloy Industrial Services Inc.

Nordic PCL Construction, Inc.

PCL Aquatics Centre 2012 Ltd.

PCL Builders Inc.

PCL Civil Constructors, Inc.

PCL Construction Enterprises, Inc.

PCL Construction Management Inc.

PCL Construction Resources (U.S.A.) Inc.

PCL Construction Resources Inc.

PCL Construction Services, Inc.

PCL Construction, Inc.

PCL Constructors Canada Inc.

PCL Constructors Inc.

PCL Constructors Northern Inc.

PCL Constructors Northern Ontario Inc.

PCL Constructors Pacific Rim Pty Ltd.

PCL Constructors Westcoast Inc.

PCL Energy Inc.

PCL Humber LRC 2013 Ltd.

PCL Industrial Construction Co.

PCL Industrial Constructors Inc.

PCL Industrial Management Inc.

PCL Industrial Services, Inc.

PCL Investments Canada

PCL McMaster 2014 Ltd.

PCL NSP 2021 Ltd.

PCL Ottawa Heart Institute 2014 Ltd.

PCL Regina Stadium 2014 Ltd.

19 McCarthy Holdings Inc.

MC Industrial

McCarthy Buildings Companies, Inc

20 Clayco

CRG

Concrete Strategies

Lamar Johnson Collaborative

Rank Company Subsidiary

22 Mortenson

M. A. MORTENSON COMPANY MORTENSON INTERNATIONAL, INC.

23 Tutor Perini Corp.

Becho Inc.

Black Construction

Frontier - Kemper

Lunda Construction

Perini Management Services

Roy Angerson Corp.

Rudolph & Sletten

Tutor Perini Building Corp.

Tutor Perini Civil Construction

24 Suffolk Construction Co. Inc.

FUSE Builds

FUSE Builds East

FUSE Builds West

FUSE Equipment

FUSE Specialty

25 Barton Malow Holdings LLC

Alltrade Industrial

Barton Malow Builders LLC

Barton Malow Company

Liftbuild

26 Balfour Beatty US

Balfour Beatty Communities

Balfour Beatty Construction

Balfour Beatty Infrastructure

Balfour Beatty Rail

Fru-Con

30 Hoffman Construction

Hoffman Mechanical Corporation Hoffman Specialty Contracting Hoffman Structures Inc.

Rank Company Subsidiary

Ming Surveyors Inc.
Precision Construction

31 Burns & McDonnell

AZCO

32 Michels Corp.

Aqueos Corporation
Aqueos Marine, Inc.
Michels Canada Co.
Michels Construction, Inc.
Michels Pacific Energy, Inc.
Michels Pipeline, Inc.
Michels Power, Inc.
Michels Road & Stone, Inc.
Michels Trenchless, Inc.
Michels Utility Services, Inc.

33 Zachry Group

JVIC
Zachry Engineering Corporation
Zachry Nuclear Engineering

35 Dragados

Dragados USA, Inc.
J.F. White Contracting Co.
John P. Picone, Inc.
Prince Contracting, LLC
Pulice Construction, Inc.
Schiavone Construction Co., LLC

36 Granite Construction Inc.

Centennial Asphalt
Granite Industrial, Inc.
Granite Inliner
Granite Power, Inc
Intermountain Slurry Seal
Layne, A Granite Company
Liner Products

Rank Company Subsidiary LiquiForce

37 Gray Construction

Anderson Dahlen, Inc., A Gray Company
Gray Development, A Gray Company
Gray Integrated Services of Europe
Gray Ohio Valley
Gray Solutions, A Gray Company
InLine Engineers, A Gray Company
NexGen Contracting, A Gray Company
Spec, A Gray Company
Spencer Bristol Engineering, A Gray Company
Willett Engineering, A Gray Company

38 Austin Industries

Austin Bridge & Road Austin Commercial Austin Industrial

39 Alberici-Flintco

Alberici Constructors, Inc. Alberici Constructors, Ltd. CAS Constructors, LLC Flintco, LLC WWPS, LLC

40 The Yates Cos. Inc.

American Industrial Construction
Blaine Construction Corp
Edwards Electric Service, LLC
JESCO, Inc.
Merit electrical Inc.
Superior Asphalt, Inc.
W.G. Yates & Sons Construction Co
Yates Constructors, LLC
Yates Engineers LLC
Yates Services, LLC

Rank Company Subsidiary

41 **Consigli Building Group Inc.**

Consigli & Associates, LLC Consigli Construction Co., Inc. Consigli Construction NY, LLC J. Benton Construction, LLC

42 **Black & Veatch**

Black & Veatch Construction, Inc. Black & Veatch Corporation Black & Veatch International Black & Veatch LTD of Michigan Black & Veatch Management Consulting, LLC Black & Veatch New York LLP Black & Veatch Special Projects Corp Overland Contracting, Inc.

43 **Big-D Construction**

CFC Construction **Dovetail Construction** Martin Harris Construction McAlvain Construction

Turner Industries Group LLC 45

Turner Industrial Maintenance, LLC Turner Specialty Services, LLC

49 **Flatiron Construction**

AECON/FLATIRON/DRAGADOS/EBC GP BRANCH/FLATIRON DRAGADOS/FLATIRON DRAGADOS/FLATIRON/SUKUT, A IV DRAGADOS/VINCI/FLATIRON/DCB EE CRUZ AND COMPANY, INC FCI/FLUOR/PARSONS, A JV FLATIRON - CENTRAL FLATIRON CONSTRUCTORS CANADA FLATIRON MID-ATLANTIC FLATIRON WEST, INC. FLATIRON-AECON JOINT VENTURE FLATIRON-AECON WCRR JV BOW RIV

Rank Company Subsidiary

FLATIRON-CARLSON IV- HARRIS RO FLATIRON/BDC GREENSBORO FLATIRON/BDC, A JV FLATIRON/BRANCH FLATIRON/DRAG/AECON/LAFARG FLATIRON/DRAGADOS, A IV FLATIRON/DRAGADOS, IV FLATIRON/DRAGADOS/SUKUT, A JV FLATIRON/DRILL TECH FLATIRON/GRAHAM, A JV FLATIRON/GRAHAM/PARSONS, A JV FLATIRON/KIEWIT, A JV FLATIRON/LANE FLATIRON/MYERS, IV FLATIRON/SKANSKA/STACY-WITBECK FLATIRON/UNITED, A IV FLATIRON/ZACHRY FLUOR/BALFOUR/FLATIRON/DRAGADO GRAHAM FLATIRON IV PULICE/FNF/FLATIRON IV SAN DIEGO AIRPORT SIGNATURE ON THE ST LAWRENCE TRANS-PARK HIGHWAY CONSTRUCTOR TURNER-FLATIRON, A JV **VALLEY TRANSIT PARTNERS**

Sterling Infrastructure Inc. 51

DeWitt Excavation, LLC I. Banicki Construction Company, Inc. Kimes & Stone Construction, LLC LK Gregory Construction, Inc. Petillo MD, LLC Petillo NY, LLC Petillo, LLC Plateau Excavation, Inc. Ralph L. Wadsworth Construction Company, LLC Road and Highway Builders, LLC Tealstone Commercial, Inc. Tealstone Residential Concrete, Inc.. Texas Sterling Construction Co.

Rank Company Subsidiary

52 Pepper Construction

Pepper Construction Company Pepper Construction Indiana Pepper Construction Ohio Pepper Construction Wisconsin

53 Lendlease

Lendlease (US) Construction Inc. Lendlease (US) Construction LMB Inc. Lendlease (US) Public Partnerships LLC

59 Haskell

Benham Cortez, Inc. Dysruptek Haskell Steel Seiberling

60 The Kokosing Group of Cos.

Area Aggregates, LLC
CK Construction Company
Cuyahoga Asphalt Materials, Inc.
Integrity Kokosing Pipeline Services
Kokosing Construction Company, Inc.
Kokosing Industrial, Inc.
Kokosing Materials, Inc.
Kokosing, Inc.
McGraw/Kokosing, Inc.
The Olen Corporation

66 J.T. Magen & Co. Inc.

JTM Construction Group Inc.

67 E.E. Reed Construction LP

Davis/Reed Construction, Inc. E.E. Reed Construction, L.P. E.E. Reed East Coast Zapalac/Reed Construction, Co., L.P.

Rank Company Subsidiary

70 Manhattan Construction Group

Cantera Concrete Company
Manhattan Construction Company
Manhattan International Construction
Company, Ltd.
Manhattan Pipeline, LLC
Manhattan Road & Bridge Company
Safe Zone, LLC
Spectrum Contracting, Inc.

71 Garney Holding Co.

A&W Maintenance & Coatings, LLC Garney Companies, Inc. Garney Federal, Inc. Garney Pacific, Inc.

72 The Weitz Co. & Affiliates

Contrack Watts

73 Messer Construction Co.

EGC Construction

74 F.A. Wilhelm Construction

Freitag-Weinhardt, Inc. Industrial Electric Poynter Sheet Metal RSQ Fire Protection

78 Okland Construction

Field Labor Corporation
Okland Construction Co., Inc.
Okland Corporation
Okland Management Corporation

79 The McShane Cos.

Cadence McShane Construction Company McShane Construction Company

Rank Company Subsidiary

81 Lane Industries Inc.

Astaldi Construction Corporation (Affiliate)
The Lane Construction Corporation

82 Adolfson & Peterson Construction

AP Gulf States, Inc. AP Midwest, LLC AP Mountain States, LLC AP Southwest, LLC AP Wyoming, LLC

85 The Christman Co.

Christman Constructors, Incorporated Christman Facility Solutions Christman Mid-Atlantic Constructors, LLC Christman Millwork, LLC

88 OHLA USA Inc.

Community Asphalt Corporation Judlau Contracting, Inc. OHL Building, Inc. OHLA USA, Inc.

90 Day & Zimmermann

D&Z Of Canada Corporation
Day & Zimmermann International, Inc DBA
M&C

Day & Zimmermann Management Services, Inc.

Day & Zimmermann NPS, Inc.
The Atlantic Group, Inc. – DBA DZ Atlantic

92 S&B Engineers and Constructors

Bibb Engineers, Architects & Constructors, LLC Ford, Bacon & Davis, LLC S&B Engineers & Constructors, Ltd. S&B Fabrication Services, Ltd. S&B Group International, Ltd S&B Infrastructure Construction, Ltd.

Rank Company Subsidiary

S&B Infrastructure Engineering, Ltd S&B Infrastructure Private, Ltd. S&B Northeast Operations, Ltd. S&B Pipeline Division, Ltd. S&B Plant Services, Ltd. TAI Engineers, LLC

94 PJ Dick - Trumbull - Lindy Group

Gulisek Construction
Wilson Excavating

95 O'Neil Industries Inc.

W.E. O'Neil Const. Co. of California
W.E. O'Neil Construction Co.
W.E. O'Neil Construction Co. of AZ
W.E. O'Neil Construction Co. of Colorado
W.E. O'Neil Construction Co. of NorCal
W.E. O'Neil Construction Co. of San Diego
W.E. O'Neil Construction Co. of Tennessee
W.E. O'Neil Construction Co. of Texas

96 The Cianbro Cos.

AZ Corporation
Cianbro Corporation
Cianbro Development Corporation
Cianbro Equipment, LLC
Cianbro Fabrication & Coating Corporation
RC Stevens
Starcon Inernational, Inc

97 Southland Holdings

American Bridge Canada
American Bridge International UK
American Bridge Manufacturing
Heritage Materials, LLC
Johnson Bros. Corporation
Oscar Renda Contracting
Southland Contracting, Inc.
Southland Mole of Canada
Southland Renda Joint Venture

Rank Company Subsidiary

101 CBRE

CBRE Heery, Inc. Turner & Townsend 60% ownership as of November 1, 2021

103 KPRS Construction

Bergman Construction, LLC Dreyfuss Construction KPRS Construction Services, Inc KPRS Hawaii Construciton

104 Blue Ridge Power

Blue Ridge Power Construction, Inc. Pine Gate EPC, LLC

105 The Rudolph Libbe Cos. Inc.

GEM Energy GEM Facilility Management GEM Inc. Lehman Daman Rudolph Libbe Inc

106 Vinci Construction USA (f/k/a Eurovia USA)

Blythe Construction, Inc. Eurovia Atlantic Coast, LLC Hubbard Construction Company

111 Graham Construction

Gracorp, Inc.

Graham Construction & Management Inc.

Graham Construction Services, Inc.

Graham Construction, Inc.

Graham Contracting Ltd.

Graham Industrial Maintenance Inc.

Milender White Inc. Moltz Construction, Inc.

Rank Company Subsidiary

114 Weeks Marine Inc.

Healy Tibbitts Builders, Inc. M.P. Howlett, Inc. McNally Construction North American Aggregates

117 Herzog

Herzog Contracting Corp. Herzog Railroad Services, Inc. Herzog Services, Inc. Herzog Technologies, Inc. Herzog Transit Services, Inc.

123 Jingoli - DCO

Creamer Jingoli, LLC
E-J / Jingoli Battery Storage JV
ES/Jingoli Decommissioning, LLC
JP Energy, LLC
Jingoli Power, LLC
OSS-JPOW Solar Services, LLC

125 ASRC Industrial

Arctic Pipe Inspection (API) Arctic Testing & Inspection (ATI) BCSS

Brad Cole Construction (BCC)

D. Zelinsky & Sons (DZ)

D2 Industrial Services (D2)

EQM Services

Environmental Quality Management (EQM)

F.D. Thomas (FDT)

FDT Structural Specialties (FDTSS)

FDTWI

GES

Gulf Coast Industrial

Hudspeth

K2 Industrial Services (K2)

Lakes States Insulation (LSI)

Mavo Concrete Sawing Services

Mavo Systems

National Environmental Group (NEG)

Rank Company Subsidiary

Niles Construction Services (NCS)

Northwest Demolition & Dismantling (NWDD)

Petrochem

RSI

Redwood Painting

US Coatings (USC)

USCF

126 IPS-Integrated Project Services LLC

 $IPS\ Bio Engineering\ Technology\ (Shanghai)\ Co.,$

Ltd

IPS BioPharmaceutical Technology Consulting

(Tianjin) LLC

IPS International Private Ltd.

IPS-Integrated Project Services (Germany)

GmbH

IPS-Integrated Project Services (Ireland)

Limited

IPS-Integrated Project Services GmbH

IPS-Integrated Project Services Limited

IPS-Integrated Project Services Pte. Ltd.

IPS-Integrated Project Services, ULC

IPS-Mehtalia Pvt. Ltd.

IPS-Serviços de Projetos Integrados Ltda.

Linesight

The Cardinal Group USA, LLC

133 Exyte Americas Holding Inc.

AirGard Inc.

BioPharm Engineered Systems, LLC

CPS Process Solutions, LLC

Critical Process Systems Group, Inc.

Diversified Fluid Solutions, LLC

ENGVT, LLC

Exyte U.S., Inc.

Fab-Tech, Inc.

NEHP, Inc.

Nuance Systems, LLC

Pure Guard, LLC

Total Facility Solution, Inc.

Rank Company Subsidiary

135 Satterfield & Pontikes Construction

Inc.

Eagle Contracting

Greco Structures

Rollcon

Westway Construction

137 Bartlett Cocke General Contractors

LLC

Bartlett Cocke Industrial, LLC

Bartlett Cocke Residential, LLC

138 Dennis Group

Dennis Brasil Engenharia Ltda

Dennis Group Canada Inc.

Dennis Group International, Unipessoal Lda

IFAB Engineering Partners Ltd

The Dennis Engineering Group, LLC

The Dennis Group, Inc.

140 Ferreira Construction Co. Inc.

American Pile and Foundation, LLC

Ferreira Power Group LLC

Ferreira Power South, LLC

Ferreira Power West, LLC

Ferreira UTEC, LLC

S.M. Electric Group Inc.

Vanguard Energy Partners, LLC

145 Goodfellow Bros.

Blasting Technology, Inc.

Goodfellow Bros. California, LLC

Goodfellow Bros. LLC

146 Millie and Severson General

Contractors

Millie and Severson - Northern California

Millie and Severson - Southern California

Rank Company Subsidiary

Smith and Severson Builders
Storie and Severson Construction

147 Hanover Co.

Hanover East RS Consturction LLC

148 Matrix Service Co.

Matrix NAC Matrix PDM Engineering Matrix Service

150 Shimmick

Legacy Foundations
Shimmick Construction Company, Inc.

151 PARIC Holdings

Aptos
Cooperative Building Solutions
Henning Companies
PARIC Corporation
TES

153 H&M Co. Inc.

Concrete Systems Co., LLC Electrical Systems Co., LLC H&M Architects/Engineers, Inc. H&M Development Co., Inc. H&M Industrial Services, Inc.

154 Orion Group Holdings Inc.

Orion Administrative Services, Inc.
Orion Concrete Construction
Orion Construction, LLC
Orion Corporate Services, LLC
Orion Government Services, LLC
Orion Industrial Construction, LLC
Orion Marine Contractors, Inc.
Schnieder Engineering & Design

Rank Company Subsidiary

156 Lease Crutcher Lewis

Lease Crutcher Lewis Construction ULC Lease Crutcher Lewis LLC Lease Crutcher Lewis WA LLC

157 ECC

ECC Infrastructure
ECC Services British Columbia
Global Environmental and Munition Services

158 Stacy and Witbeck Inc.

Modern Communications Systems, Inc. Modern Manufacturing, Inc. Modern Railway Systems, Inc.

162 Phillips Infrastructure Holdings

Phillips & Jordan, Inc. Row Con, LLC

164 Bilfinger North America Inc.

Bilfinger Inc Bilfinger Industrial Services Inc Centennial Contractors

165 Barnard Construction Co. Inc.

BFBC, LLC
Barnard Bessac JV
Barnard Nexar JV
Barnard Pipeline
Barnard Steel River JV
Barnard of Canada, Inc.
Kiewit Barnard JV

169 Coastal Construction Group

Coastal Condos II Coastal Condos of Central Florida Coastal Construction Bakers Bay

Rank Company Subsidiary

Coastal Construction Company
Coastal Construction International Holdings
Coastal Construction of Central Florida
Coastal Construction of Miami Dade
Coastal Construction of Palm Beach
Coastal Construction of Tampa
Coastal Homes

171 Bozzuto Construction Co.

Bozzuto Building Bozzuto Contracting Company Bozzuto Contractors, Inc.

177 SpawGlass Holding

Spaw Glass Civil Construction, Inc. Spaw Glass Construction Corp. Spaw Glass Contractors, Inc.

178 United Engineers & Constructors Inc.

Imperia Engineering Partners

179 Kitchell Corp.

Kitchell CEM
Kitchell Contractors

182 Commercial Contracting Corp.

Commercial Contracting de Mexico

183 FCI Constructors Inc.

FCI Constructors of New Mexico, LLC. FCI Constructors of Wyoming, LLC. NEZ/FCI

185 Superior Construction Holding Co.

Inc.

Superior Construction Co., Inc. Superior Construction Southeast LLC

Rank Company Subsidiary

186 Saunders Construction Inc.

Heath Construction, LLC
Saunders Construction, LLC
Saunders Express, LLC
Saunders Heath Express, LLC
Saunders Norwood Construction, LLC

198 Hawaiian Dredging Construction Co.

Inc.

HDCC Guam LLC

200 Zachry Construction Corp.

Zachry Federal Construction Corporation
Zachry Underground and Utility Services, Inc.

201 Graycor

Graycor Construction Company Inc. Graycor Industrial Constructors Inc. Graycor Southern Inc.

202 GE Johnson

GE Johnson Construction Wyoming H.W. Houston Construction

203 C.W. Driver Cos.

C.W. Driver Driver SPG Good & Roberts

208 Skyline Construction

ACCEND Construction LLC d/b/a Skyline Construction Illinois Servicemark Construction LLC Skyline Commercial Interiors, Inc. d/b/a Prevost Construction Unimark Construction LLC d/b/a Skyline Construction

Rank Company Subsidiary

211 Sletten Cos.

OS Construction Services, Inc.
Resolute Performance Iron, Inc.
SCC Energy Services, Inc.
Sletten Construction Company
Sletten Construction of Nevada, Inc.
Sletten Construction of Wyoming, Inc.
Sletten Inspections Services, Inc.

212 Deacon Construction LLC

Deacon Construction, LLC Deacon Construction, LLC Deacon Construction, LLC Deacon Construction, LLC

213 Iovino Enterprises

IPC Resiliency Partners
Iovino Affiliates
J Track, LLC
JTC JV
JTCM Partners
JTTCJV
MLJ Contracting Corp
MLJT JV
MLJTC JV
MLJTC2
TC Electric, LLC
TCJT Rutgers JV
Welkin J Track JV
Welkin Mechanical, LLC

215 Independence Construction

Bear IC, LLC Donley's Independence, LLC The Winter Companies

221 Vecellio Group Inc.

Hal Jones Contractors Murray Logan LLC Ranger Constructions Industries, Inc.

Rank Company Subsidiary

Sharpe Bros. Co. Vecellio & Grogan

223 LEMOINE

LEMOINE Disaster Services LEMOINE Program Services Matrix Building Systems

224 Parsons Corp.

Parsons Environment & Infrastructure Parsons Government Services Parsons Transportation

225 China Constr. America/Plaza Constr.

CCA International Plaza Construction Strategic Capital

227 The Middlesex Corp.

Massachusetts Ready-Mix, LLC Middlesex Asphalt, LLC Middlesex Materials Holdings, Inc. Middlesex Paving, LLC

231 Boh Bros. Construction Co. LLC

Broadmoor, LLC

235 Electrical Consultants Inc.

EPC Services Company

237 Bernards

Bernards Builders,Inc.

238 Aristeo Construction Co.

Stenco Construction Company, LLC

Rank Company Subsidiary

239 New South Construction Co.

Peachtree Equipment Romeo Guest Associates, LLC

247 Branch Group

Branch Builds Branch Civil Hopkins Lacy

254 J. Fletcher Creamer & Son Inc.

Creamer Jingoli LLC Creamer Ruberton Joint Venture Creamer-Sanzari Joint Venture J. Fletcher Creamer & Son, Inc.

256 Allied Power

Allied Group Holdings, LLC
Allied Group Intermediate Holdings, LLC
Allied Group SPV, LLC
Allied Power Holdings, LLC
Allied Power Management, LLC
Allied Power Plant Services, LLC
Allied Power Resources Michigan, LLC
Allied Power Resources, LLC
Allied Power Services Michigan, LLC
Allied Power Services, LLC
Allied Power Services, LLC
Allied Power Sole Member, LLC M8.
Radiation Safety & Control Services, Inc.
Radiation Safety & Control Services, LLC

257 Crowder Constructors Inc.

Crowder Construction Company Crowder Industrial Construction LLC

258 Security Paving Co. Inc.

Security Paving Company, Inc.

Rank Company Subsidiary

259 MWH

Methuen Construction Co., Inc. Slayden Constructors, Inc

260 The Korte Co.

Korte Design

267 Lyles Construction Group

American Paving Co.
Lyles Utility Construction, LLC
New England Sheet Metal and Mechanical Co.
W. M. Lyles Co.

268 Shiel Sexton Co. Inc.

Anova Technical Services

275 Haselden Construction

HRS Restoration Services

276 CDM Smith

CDM Constructors Inc. CDM Federal Programs The Louis Perry Group

277 SEMA Construction Inc.

SEMA Precast, Inc.

278 Russell Group Inc.

RUSSELL CONSTRUCTION CO. KC, LLC RUSSELL CONSTRUCTION CO. STL, LLC RUSSELL CONSTRUCTION CO., INC

282 Cajun Industries Holdings LLC

Cajun Engineering Solutions, LLC Cajun Industries, LLC Cajun Technology Solutions, LLC

Rank Company Subsidiary

291 Pernix Group Inc.

BE&K Building Group LLC Pernix Federal LLC Pernix Fiji Ltd Pernix Germany GmbH Pernix Guam LLC

Vanuatu Utilities & Infrastructure, Ltd

294 Manson Construction Co.

Manson Marine Canada, Ltd

300 Bowen Engineering Corp.

Locke AMI

303 JPI

ĮΡΙ

306 Clark Construction Co.

Clark Contracting Services

313 Pioneer General Contractors Inc.

Metal Tech Building Specialists Tailored Building Systems

317 Bradbury Stamm Construction Inc.

Bradbury Stamm Construction Taos, LLC Bradbury Stamm Construction Winkelman, LLC

Bradbury Stamm Contractors, Inc.

329 River City Construction LLC

A&H Steel, LLC A&H Steel, LLC

333 KBE Building Corp.

KBE-NY, LLC

Rank Company Subsidiary

New Valley Construction, LLC

338 Klinger Cos. LLC

Gleeson Constructors & Engineers, L.L.C. Klinger Constructors, LLC W.A. Klinger, L.L.C. Younglove Construction, L.L.C.

341 GH Phipps Construction Cos.

MB BIM

343 Wespac Construction

Wespac Construction

344 Perlo Construction

Perlo Structures

366 Worley

Advisian Group LLC
INTECSEA Inc
Worley Alaska Inc
Worley Engineering Services
Worley Field Services
Worley Group Inc
Worley International Inc

367 Morley Builders

Benchmark Contractors, Inc. Morley Construction Company

375 Bryan Construction Inc.

Bryan 77 Construction JV LLC

379 Ahtna Netifye LLC

AAA Valley Gravel Company

Rank Company Subsidiary

Rank Company Subsidiary

Ahtna Construction & Primary Products Company Ahtna Design Build Ahtna Diversified Holdings, LLC Ahtna Government Services Company Ahtna Marine Construction Company

383 Butz Enterprises Inc.

Alexander Building Construction Co. Alvin H. Butz, Inc. Procida Butz Shoemaker Construction Co.

386 Coakley & Williams Construction

Coakley & Williams Construction, Inc. Coakley & Williams Construction, LLC

395 Wagman Inc.

Wagman Construction, Inc. Wagman Heavy Civil, Inc. Wagman Heavy Civil, Inc. Wagman Heavy Civil, Inc.

398 Kiely Family of Cos.

JF Kiely Construction of PA
JF Kiely Constrution
JF Kiely Service Co
K Moorea Co
Kiely Engineering
Kiely Industrial Technologies
Kiely Pipeline Integrity
Penn Bower Inc

Region Country Company

A. NORTH AMERICA

Canada

APTIM

ARCO Construction Cos.

Alberici-Flintco

Barnard Construction Co. Inc.

Barton Malow Holdings LLC

Bechtel

Black & Veatch

Burns & McDonnell

CBRE

CRB

DPR Construction

Day & Zimmermann

Dennis Group

Dragados

ECC

Flatiron Construction

Fluor

Granite Construction Inc.

HITT Contracting Inc.

Haskell

Herzog

IPS-Integrated Project Services LLC

Kiewit Corp.

Lease Crutcher Lewis

Manson Construction Co.

MasTec Inc.

Matrix Service Co.

Michels Corp.

Mortenson

OHLA USA Inc.

PCL Construction Enterprises

Parsons Corp.

Roncelli Inc.

STO Building Group

Southland Holdings

The Turner Corp.

The Walsh Group

Tutor Perini Corp.

United Engineers & Constructors Inc.

Region Country Company

Walbridge

Weeks Marine Inc.

Williams Industrial Services Group Inc.

Zachry Group

B. LATIN AMERICA

Argentina

CBRE

Brazil

Caddell Construction

Dennis Group

Fluor

IPS-Integrated Project Services LLC

Chile

Bechtel

CBRE

Fluor

Colombia

CBRE

Haskell

Ecuador

Haskell

El Salvador

Haskell

Guatemala

BL Harbert International

Haskell

Honduras

BL Harbert International

Fluor

Mexico

Alberici-Flintco

BL Harbert International

CBRE

Caddell Construction

Region Country Company

Commercial Contracting Corp.

Dennis Group

Fluor

Gilbane Building Co.

Granite Construction Inc.

Haskell

Herzog

Kiewit Corp.

Manhattan Construction Group

MasTec Inc.

The Beck Group

The Turner Corp.

Walbridge

Nicaragua

Haskell

Panama

CBRE

China Constr. America/Plaza Constr.

Weeks Marine Inc.

Paraguay

Caddell Construction

Peru

APTIM

Bechtel

Fluor

Suriname

CCC Group Inc.

Uruguay

Tutor Perini Corp.

C. CARIBBEAN ISLANDS

Cuba

DPR Construction

Jingoli - DCO

Greater Antilles

Caddell Construction

Region Country Company

Haskell

Herzog

Orion Group Holdings Inc.

Lesser Antilles

APTIM

China Constr. America/Plaza Constr.

Coastal Construction Group

Consigli Building Group Inc.

Jingoli - DCO

MasTec Inc.

OHLA USA Inc.

Orion Group Holdings Inc.

Rockford Construction Co

Southland Holdings

Zachry Group

Puerto Rico

APTIM

Black & Veatch

CBRE

Fluor

Haskell

Herzog

LEMOINE

MasTec Inc.

The Yates Cos. Inc.

Tutor Perini Corp.

D. EUROPE

Albania

APTIM

Bechtel

Austria

CBRE

CRB

Azerbaijan

Fluor

Belgium

CBRE

Region Country Company

Caddell Construction

ECC

Fluor

Parsons Corp.

Croatia

Fluor

Denmark

CBRE

DPR Construction

Fluor

IPS-Integrated Project Services LLC

France

CBRE

Day & Zimmermann

Georgia

Bechtel

Parsons Corp.

Germany

CBRE

CRB

DPR Construction

ECC

Fluor

Gilbane Building Co.

Parsons Corp.

Pernix Group Inc.

Greece

Caddell Construction

ECC

Fluor

Hungary

Fluor

Ireland

Bechtel

CBRE

Fluor

Gray Construction

Region Country Company

IPS-Integrated Project Services LLC STO Building Group

Italy

CBRE

Caddell Construction

ECC

Parsons Corp.

Luxembourg

CBRE

Netherlands

CBRE

Caddell Construction

DPR Construction

Fluor

IPS-Integrated Project Services LLC

Norway

DPR Construction

Poland

CBRE

Fluor

Portugal

Black & Veatch

ECC

IPS-Integrated Project Services LLC

Romania

Bechtel

Bryan Construction Inc.

ECC

Russia

CBRE

Caddell Construction

Fluor

Serbia

Bechtel

Where the 2023 Top 400 Contractors Worked **Region Country Company Region Country Company** Slovakia **E. MIDDLE EAST** Fluor **Afghanistan** Slovenia Caddell Construction **CBRE ECC** Fluor **Spain APTIM Bahrain CBRE Bechtel ECC ECC** Gilbane Building Co. Great Lakes Dredge & Dock Co. The Weitz Co. & Affiliates **Sweden** BL Harbert International Iraq **CBRE** BL Harbert International Fluor Israel **Switzerland** Gilbane Building Co. **CBRE** Hoffman Construction CRB MWH**DPR** Construction **Jordan** IPS-Integrated Project Services LLC BL Harbert International **United Kingdom Kuwait APTIM** BL Harbert International Fluor Bechtel The Weitz Co. & Affiliates Black & Veatch Lebanon Burns & McDonnell BL Harbert International **CBRE** Parsons Corp. CRB**ECC Oman** Fluor **Bechtel** Gilbane Building Co. IPS-Integrated Project Services LLC **Qatar** Parsons Corp. BL Harbert International STO Building Group **Bechtel** Southland Holdings The Turner Corp. Saudi Arabia Bechtel Caddell Construction

Fluor

Gilbane Building Co. The Weitz Co. & Affiliates

Region Country Company

Tutor Perini Corp.

Turkey

BL Harbert International

Fluor

The Turner Corp.

United Arab Emirates

Bechtel

Parsons Corp.

F. ASIA

China (P.R.C.)

Black & Veatch

CBRE

Fluor

Haskell

Diego Garcia

APTIM

Gilbane Building Co.

Parsons Corp.

Hong Kong (P.R.C.)

Black & Veatch

CBRE

India

BL Harbert International

Bechtel

Black & Veatch

CBRE

Caddell Construction

Fluor

IPS-Integrated Project Services LLC

The Turner Corp.

Indonesia

BL Harbert International

Black & Veatch

CBRE

Fluor

Region Country *Company*

Japan

APTIM

CBRE

Gilbane Building Co.

Parsons Corp.

The Weitz Co. & Affiliates

Kazakhstan

Fluor

Korea, South

APTIM

CBRE

DPR Construction

Gilbane Building Co.

Parsons Corp.

Pernix Group Inc.

Malaysia

CBRE

Fluor

Haskell

The Turner Corp.

Mongolia

Fluor

Philippines

Black & Veatch

CBRE

ECC

Fluor

Haskell

Tutor Perini Corp.

Singapore

Black & Veatch

CBRE

DPR Construction

Fortis Construction Inc.

Haskell

Sri Lanka

Caddell Construction

Region Country Company

Taiwan (R.O.C)

Bechtel

CBRE

Fluor

Thailand

BL Harbert International

Black & Veatch

CBRE

Fluor

Turkmenistan

Caddell Construction

Uzbekistan

Caddell Construction

Vietnam

BL Harbert International

Black & Veatch

CBRE

The Turner Corp.

G. AUSTRALIA/OCEANIA

Australia

Bechtel

Black & Veatch

CBRE

Fluor

IPS-Integrated Project Services LLC

Matrix Service Co.

New Zealand

CBRE

Pacific Islands

APTIM

ECC

Gilbane Building Co.

Parsons Corp.

Pernix Group Inc.

Region Country Company

Papua New Guinea

Caddell Construction

H. NORTH AFRICA

Algeria

Bechtel

Egypt

Bechtel

The Turner Corp.

The Weitz Co. & Affiliates

Morocco

BL Harbert International

Niger

BL Harbert International

Fluor

Pernix Group Inc.

Sub Sahara

Bryan Construction Inc. Caddell Construction

Sudan

Caddell Construction

I. CENTRAL AND SOUTHERN AFRICA

Angola

Bechtel

Botswana

Fluor

Congo

Haskell

D.R. Congo (Zaire)

BL Harbert International

Region Country Company

Region Country Company

Ghana

Fluor

Kenya

Caddell Construction

Malawi

BL Harbert International

Mozambique

Fluor

Pernix Group Inc.

Uganda

Pernix Group Inc.

J. ANTARCTIC/ARCTIC

Antarctic/Artic

Parsons Corp.